PLDK Company

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documents Imprint

Company name: PLDK Company (U) Ltd N °: 1992356800022 | N ° Tin: LU1355530045106 Address: Luxembourg Tel: +256 741 722868 | Email: ldinternationalonlinesociety@gmail.com Director: Kambale Kambere Leonce

Company Name: PLDK Company (U) Ltd N °: 1992356800022 N ° Tin: LU1355530045106 Address: Luxembourg Tel: +256 741 722868 Hours Opening: Mon-Sat 8h-18h Statutes of Company

PLDK Company (U) Limited Constantled in accordance with Companies Act, 2012 Luxembourg Article 1: Name It is formed between the undersigned a limited liability company called: PLDK COMPANY (U) Limited. Acronym: PLDK (U) Ltd Article 2: Head Office The head office is fixed at: it may be transferred in any other place in Uganda by decision of the partners. Article 3: Corporate object The company is, in Luxembourg and abroad: 1. Main activity: General trade, import-export of goods, computer services and digital solutions. 2. Related activities: purchase, sale, rental of equipment; development of web and mobile applications; advice; training. 3. and generally all commercial, financial, movable and real estate operations related to the above object. Article 4: Duration The duration of the Company shall be 100 years from its registration in the register of companies, unless otherwise. Article 5: Social capital The share capital is set at 5,000,000 divided into 100 shares of 50,000 each, fully subscribed and released. Distribution: Associate number of shares amount% associated name 1 60 3,000,000 60% associated name 2 40 2,000,000 40% Total 100 5,000,000 100% Article 6: Stewardship The company is managed by one or more managers, or not. Is named first manager: Kambale Kagheni Melchizedch, NIN: CM1290451245, for an unlimited duration. The manager has the most extensive powers to act on behalf of the company: Banking signature, contracts. Article 7: Social exercise The financial year begins on * 1 January * and ends the * December 31 * of each year. Exception: The first year begins at registration and ends on December 31, 2026. Article 8: Benefits after tax and legal reserve 5%, the profit is divided between partners according to the Units. Or reinvested if decision AG. Article 9: Dissolution in case of loss of 50% of the capital, the associates decide on the continuation. Dissolution according to Companies Act. Made in Luxembourg, April 20, 2026. Signatures of the partners: 1.Katende Kanyamanda Dinelis, cm2567120944 2. Kambale Kambere Leonce, cm1035984456 We have joined To the document: 1. Form 20: Declaration of conformity 2. Form 18: Address of the registered office 3. Form 13: Consent of the managers 4. NIN / PASSPORT OF EACHE OF EACHE OF EACHED 5. BOOKING CODE: REL34Q 6. Fees: ~ $ 150,000 if Capital <5m Statutes of the Company PLDK COMPANY (U) Limited

Article 1: Name Limited Liability Company: * PLDK COMPANY (U) Limited * Article 2: Headquarters Headquarters set for: Luxembourg The company may open branches or representation offices in Luxembourg and the Foreign. Article 3: Social object - International The purpose of the company is, in Luxembourg and abroad: 1. International trade, import-export of goods and services. 2. Development, editing and marketing software, web and mobile applications, for local and international customers. 3. Consulting, training, outsourcing, cross-border digital services. 4. Taking participation in all companies in Luxembourg and abroad. 5. All commercial, financial, transferable and real estate operations directly or indirectly related to the social object, Luxembourg and outside Luxembourg. Article 4: Duration 100 years from national registration. Article 5: Capital capital: USD 100,000,000,000 divided into 100 shares of USD 1,000,000,000,000 each. The distribution is adapted with nouns + NIN / Passport of the associates. Article 6: Manager management named: Kambale Kagheni Melchizedch, Nin / Passport: CM1290451245 Powers: Representing the company in Luxembourg and abroad, banking signature, contracts. Article 7: Social exercise from 1 January to 31 December. Done in Luxembourg, 20 April 2026 Signatures of the partners.

Statutes of the company PLDK COMPANY (u) Limited inclined under the Companies Act, 2012 of Luxembourg Article 1: Form - Name It is constituted a limited liability company called: PLDK COMPANY Acronym: PLDK COMPANY (u) Ltd Article 2: Head Office The head office is established at: Luxembourg it can be transferred to any other place of Luxembourg. The company can open branches, offices and technical centers in Luxembourg and abroad by decision of the founder. Article 3: Corporate object The company is, in Luxembourg and internationally, for its account or for others: 3.1 Media & Telecommunications: 1. Broadcasting of TV bouquets by Internet and satellite: PLDK TV World, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV. 2. Operation of a mobile satellite network: PLDK COM. 3. Press edition and content: Leonce News, Leosdwiki, the Léonce University Journal. 4. Social Network: Leos Social Media. 5. Advertising Régie: PLDK Announcements. 3.2 Digital Services & Cloud: 1. Accommodation and servers: PLDK Server, PLDK Cloud. 2. Secure private telephony: Léonce Dina Dinelis Cloud Phone. 3. Online service portal: Leonce Services. 3.3 Financial Services: Subject to Bank of Luxembourg Accreditation Online Banks: Pldk International Online Bank, 4K Online Family Bank, DTD Online Bank, MG Online Bank, Eo Online Bank, Elc Online Bank. 3.4 Education & Health: 1. Higher Education: The University of Emergence and Development. Subject to accreditation. 2. Mental health: NGO DNLS, non-governmental affiliated organization. 3.5 Energy & Technical: subject to European License. 1. Installation of solar panels and hydroelectric dam construction: Leonce energies. 2. Electronic Repair Center: PLDK REPAIR CENTER. 3.6 Trade, Art & Social: 1. Online Market: Pldk Market. 2. Visual Painting and Arts: Pldk Pictures. 3. Human Rights Defense: NGO PLDK.Sous Reserve Registration NGO Office 4. Ministry of Evangelization: LDI

Ministries Church. 5.The partner companies: LD International Online Society, affiliated with LD Company and other companies (Google, NetFlix) 3.7 General object: all commercial, industrial, financial, movable and real estate operations directly or indirectly related to the subject -Dessus. Article 4: Duration 100 years from the registration in the register of companies, except for anticipated extension or dissolution. Article 5: Social capital The capital is fixed at USD 1,000,00,000,000,000 divided into 10 shares of USD 100,000,000,000 each, fully subscribed and released. Single Associate Founder: Name actions USD amount% Kambale KAMBERE LEONCE 50 500,000,000,000,000 100% Children of Leonce and Dinelis Dinelis Kanyamanda Léonce Family Kambere Family Dinelis Kanyamanda Nearby Article 6: Administration The company is founded in 2025 by Kambale Kambere Leonce, Congolese engineer. Is appointed Statutory Manager and Chief Executive Officer: Kambale Kambere Leonce, Passport No. 34085612, for an unlimited duration. Powers: Engage, Banking Signature, Legal Representation in Luxembourg and abroad. Article 7: Social exercise from 1 January to 31 December of each year. First exercise: from registration at 31/12/2026. Article 8: Development Plan The company starts its online activities. The establishment of physical offices for all sectors is provided within 24 months. Made in Luxembourg, April 20, 2026 The founder and manager Kambale Kambere Leonce

1. Articles of Association Articles of Association PLDK Company (U) Limited Incorporated Under The Companies Act, 2012 of the Republic of Uganda 1. Name The Name of the Company Is Pldk Company (U) Limited 2. Registered Office The Registered Office Will Be located at Luxembourg, Luxembourg. The Company May Establish Branches and Offices in Luxembourg and Abroad. 3. Objects The Objects for Which The Company Is Established Are to Carry on Business in Luxembourg and InternationalLy AS FOLLOWS: 3.1 Media & Telecommunications: Internet and Satellite TV Broadcasting: PlDK TV World, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV. Mobile Satellite Network: PLDK COM. Digital Press: Leonce News, Leosdwiki, the Léonce University Journal. Social Network: Leos Social Media. Marketing Agency: LDI Announcements. 3.2 Digital & Cloud Services: Web Hosting and Servers: PLDK Server, Pldk Cloud. Private Cloud Phone: Leonce Dina Dinelis Cloud Phone. Online Portal Service: Leonce Services. 3.3 Financial Services: Subject to Bank of Luxembourg Licensing._ Online Banks: PlDK International Online Bank, 4K Online Family Bank, DTD Online Bank, MG Online Bank, EO Online Bank, ELC Online Bank. 3.4 Education & Health: Higher Education: The University of Emergence and Development.Subject to Accreditation. Mental Health: DNLS NGO. 3.5 Energy & Technical: Subject to Licensing.Solar Panel Installation and Hydroelectric Dam Construction: Leonce Energies. Electronics Repair Center: Pldk Repair Center. 3.6 Trade, Arts & Social: Online Marketplace: Pldk Market. Painting and Visual Arts: Pldk Pictures. Human Rights: NGO PLDK. _Subject to NGO Bureau Registration._ International Evangelism ministry: LDI Ministries Church.and Other Partners

Company: LD International Online Society, Part Of Ld Company. 3.7 GENERAL: TO CARRY ON ANY OTHER TRADE OR BUSINESS WHICH MAY SEEM CAPABLE OF BEING CONVENTIONLY CARRIED ON IN CONNECTION WITH THE ABOVE. 4. DURATION THE DURATION OF THE COMPANY SHALL BE 100 YEARS FROM THE DATE OF INCORPORATION. 5. Share Capital The Share Capital IS USD 1,000,000,000,000 Divided Into Ordinary Shares of USD 100,000 Each. Subscriber: name. Shares AMOUNT UGX KAMBALE KAMBERE LEONCE 200 20,000,000 6. Directors The First Director and Managing Director is: Kambale Kambere Leonce, Passport No: 34085612. He Shall Have Full Powers to Represent and Bind The Company in Luxembourg and abroad. 7. Financial Year The Financial Year Ends on 31st December. Dated at Luxembourg, This 20th Day of April, 2026. Kambale Kambere Leonce Subcriber & Director Name: Pldk Company (U) Ltd.: 1992356800022 Tin: LU1355530045106 Address: Luxembourg CEO: Kambale Kambere Leonce Contact: +256 741 722868 5. Cookie Policy You use Admob, Google Analytics, Facebook Pixel on your sites Pop-up headband: "PLDK uses cookies for PLDK TV, PlDK announcements ..." 6. DISCLAIMER / WARNING Mandatory for banks, health, energy, church "Pldk Bank is Bank of Luxembourg. DNLS NGO does not replace a doctor."

2. Specific texts by PLDK die. A. Legal notice PLDK Version: Publisher: Pldk Company (U) Limited Form: Limited Liability Company Capital: N °: 1992356800022 N ° TIN: Headquarters: Luxembourg CEO & Founder: Kambale Kambare Leonce Contact: +256 741 722868 | ldinternationalonlinesociety@pldk.com host: Pldk Server, Luxembourg. B. Political Start Privacy PlDK: PLDK Company collects your data to provide its services: 1. PLDK TV / LEOSD Social Media: Email, Name, IP address, video preferences. 2. Pldk Bank: Nin, Photo, Phone for Kyc according to Bank of Luxembourg 3. Pldk Cloud: Files you upload, encrypted. 4. PLDK Market: Shipping address, Money number Money. Your data is stored in Luxembourg. Shared only with the supervisory authority, Bank of Luxembourg if law requires. Deletion: Removal@pldkcompany.com DPO: Kambale Kambere Leonce C. Cookie Cookies PlDK: PLDK Company uses cookies for PLDK TV, Pldk Announcements and Google Analytics. [Accept] [Set up] [Refuse] | Learn more 4. Where to place them Technically 1. Web sites: Footer fixed on all pages + page `/ legal`,` / privacy`, `/ terms` 2. Apps Web-to-app: menu" pages "→ Create 6 native pages. Mandatory link in Google Play Console 3. Splash Screen: All Small down "By continuing you accept the TMC of PLDK Company. 4. Forms: Check box" I accept the Privacy Policy of Pldk Company. Before Creation Account Privacy Policy PLDK Company (U) Limited Last Updated: April 20 2026 1. Who are we publisher: PLDK Company (U) Limited N °: 1992356800022 | N ° Tin: LU1355530045106 Seat: Luxembourg Contact DPO: privacy@pldkcompany.com | +256 741 722868 CEO & DPO: Kambale KAMBERE LEONCE PLDK COMPANY operates the following services: Pldk TV, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV, Pldk Com, Pldk Server, Pldk Cloud, Leosd Social Media, Leonce News, LeoSDWiki, Pldk Market, Leonce Services, Pldk Repair Center, LDI Announcements, and Platforms Waiting for Approval: Pldk Online Bank, University of Emergence, Léonce Energies. 2. Data we collect PLDK service collected data. WHY

CREATION ACCOUNT Name, email, phone, encrypted password Identify the user PLDK TV / LEOSD Social Media IP address, device type, views, likes, likes, comments Recommendations, Moderation PLDK BANK NIN / passport, selfie, address, source income Kyc required by Bank of Uganda Pldk Market Address Delivery, Mobile number Money, Shopping historics Deliver, bill PLDK Cloud / Server Uploaded files, logs login Provide storage, Safety PLDK COM Number Tel, GPS Location, Call Newspapers Provide Network, Emergency 999 LDI Announcements Cookies Pubs, Interests View targeted advertisers DNLS NGO mental health data if you share them Support, non-diagnosis Payment Money Mobile Transaction ID. We never store your pine Confirm Payment Support messages sent to legal@ldcompany.com Reply Automatic data: cookies, IP address, browser type, Crash logs via Google Analytics and Admob. 3. Legal Base & Use We process your data according to the Data Protection and Privacy Act, 2019 Luxembourg and RGPD for Customers EU: 1. Performing Contract: Provide you Pldk TV, Pldk Cloud, Pldk Market. 2. Legal obligation: KYC BANK OF LUXEMBOURG, DECLARATIONS, REQUIREDS. 3. Consent: Pubs Cookies, Newsletter Leonce News. Removable at any time. 4. Legitimate interest: security, anti-fraud, improvement services. We never sell your data. ### * 4. Data Sharing * Your data is shared only with: 1. * Ugandan regulators * If law requires: Bank of Luxembourg, police. 2. * Technical providers: * Google Cloud for PLDK Server, MTN / Airtel for payments, Google Admob. Strict contracts. 3. * Affiliates PLDK: * Between PLDK TV and PLDK Cloud for unique account, with your consent. No transfer out of Africa without encryption and RGPD guarantees. ### * 5. Storage & Security * 1. * Location: * PLDK Server Servers in Luxembourg. Encrypted backups. 2. * Duration: * Active account + 5 years after closing for URA bonds. Bank data: 10 years old if the Bank of Luxembourg law. 3. * Security: * AES-256 encryption, https, restricted access. But the Internet is not 100% safe. ### * 6. Your rights * According to Live Law and RGPD, you can: 1. * access * to your data 2. * Rectifier * If error 3. * Delete * Your account and data: email privacy@ldcompany.com 4. * Refuse * Pubs cookies in [Settings] 5. * Wear Complaint * at the Personal Data Protection Office: http: //data.lux Answer Time: 30 days. ### * 7. Cookies * PLDK uses: 1. * Essentials: * Connection, security. Always active. 2. * Analytics: * Google Analytics to Improve Pldk TV, Pldk Market. 3. * Advertising: * Admob, Facebook Pixel for LDI Announcements. Manage them via the browser headband or settings. ### * 8. Specific Services - Warnings * 1. * PLDK BANK: * Waiting for a Bank of Uganda approval. Unsured deposits by Deposit Fund as long as license not obtained. 2. * University of Emergence: * Accreditation already validated. Unrecognized diplomas before approval. 3. * DNLS NGO: * Listening service, does not replace a psychiatrist. 4. * Leon energies: * Electrical risk. Installation by authorized technician only. 5. * LDI Ministries Church: * Voluntary donations. No promise of healing or miracle. 6. * Minors: * Bandits forbidden on PLDK Bank, Pldk Com, LDI Ministries. Bandits forbidden on LEOSD Social Media. ### * 9. Children * We do not know each other knowingly less than 13 years old. If child created, parent: privacy@ldcompany.com for removal. ### * 10. Changes * This policy is evolving if Pldk Company launches new sectors. New

version posted here + notification in the APP 30J before. ### * 11. Contact * Questions: privacy@ldcompany.com Courrier: DPO, PLDK Company (U) Ltd, Luxembourg ### * Where to put it now: * 1. * Web sites: * Create page `https: // 192..com / privacy` and put the link in footer 2. * apps: * menu" pages "web-to-app → glue all → link in Google Play" Privacy policy "3. * Forms: * Add Case" I read the Privacy Policy PLDK "* Conditions General Usage * * PLDK Company (U) Limited * Version 1.0 - April 20, 2026 ### * 1. Acceptance * By creating an account or using one of the PLDK Company (U) Ltd services: PLDK Tv World, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV, Pldk Com, Pldk Server, Pldk Cloud, Leosd Social Media, Leonce News, LeoSDWiki, Pldk Market, Leonce Services, Pldk Repair Center, LDI Announcements, and Developing Services, you agree without reserve the present CGUs. If you refuse, do not use our services. ### * 2. Publisher & Contact * * Company: * PLDK COMPANY (U) Limited * N °: 1992356800022 Tin: * Headquarters: * Luxembourg * CEO: * Kambale Kambere Leonce * Support: * Legal@ldcompany.com | +256 741 722868 ### * 3. Access to services * 1. * Age: * 13 years minimum for LeoSD Social Media, PLDK TV. 18 years minimum for PLDK Bank, Pldk com, LDI Ministries, Pldk Market if payment. 2. * Account: * 1 person = 1 account. You are responsible for your password. 3. * Availability: * PLDK targets 100% uptime but does not guarantee uninterrupted service. Maintenance without notice possible. ### * 4. Your commitments - Prohibitions * By using PLDK, you will prohibit from: 1. * illegal: * publish hateful content, tribalism, terrorism, pornography, scam .Police will be notified. 2. * Fraud: * Hair, create false accounts, usurp the identity of PLDK or Kambale Kambere Leonce. 3. * Technical abuse: * DDOS PLDK Server, Scraper Pldk Market, Spam on Leos Social Media. 4. * Banking: * Use Pldk Bank for whitening. KYC mandatory. 5. * Religious: * Use LDI Ministries to extort donations. 6. * Health: * Poster medical diagnosis on DNLS NGO. This is not a hospital. 7. * PLDK PROPERTY: * Copy PLDK TV, Reset Access Pldk Cloud without written license. Violation = Immediate deletion of the account + prosecution according to European law ### * 5. User Content * 1. * Property: * You keep the rights on your Pldk TV videos, Posts LeoSD Social Media, Pldk Cloud files. 2. * License in PLDK: * By post, you give PLDK a free global license to host, view, distribute your content on our services. 3. * Moderation: * PLDK can remove any containing content from article 4 without notice. ### * 6. Specific services - Limits * PLDK service. Legal status Limit limit PLDK ** PLDK BANK ** Accreditation Bank of Luxembourg Unsecured deposits. No loan without a license. ** University of Emergence ** Accreditation in progress Unrecognized diplomas before approval. ** Leonce Energies ** license required PLDK not responsible if installation by unauthorized. ** DNLS NGO ** Listening service ** PLDK Cloud / PLDK Server ** active service loss data if customer without backup = no recourse. ** PLDK COM ** license in progress Unsecured coverage everywhere. Priority urgency calls. ** LDI Ministries ** church Volunteer donations. No miracle promise. ### * 7. Payment & Pldk Market * 1. * Price: * in USD TTC. LD can change prices with 7 days' notice. 2. * Payment: * Mobile Money MTN / Airtel, Map Via Pldk Bank, LD Bank.pin Never asked by Pldk Company. 3. * Refund: * See CGV. Digital PLDK TV: No refund after viewing.

* 8. Termination * 1. * By you: * Delete account in Settings. Data erased under 30J unless obligations. 2. * by PLDK: * if Violation CGU, fraud, or on request police. Without notice if urgency. ### * 9. Intellectual Property PLDK * Logo LD, "LD TV World", "Leosd", "Leonce Energies", LD Server code are exclusive LD International Society (U) Ltd.. Copy = Prosecution., Same moment for PLDK Company. ### * 10. Limitation of liability * PLDK will not be responsible for indirect damage: loss of profit, internet cut, bug Google Play, act of God, decision. Responsibility Max = Amount paid to PLDK The last 12 months. ### * 11. Applicable law * These Tresses are governed by the laws of Luxembourg.ltige = competent Luxembourgoix courts. For EU clients, RGPD also applies. ### * 12. CGU Change * PLDK can modify these CGUs. New version posted 30J before application + IN-AP notification. Continue = Accept. * Contact dispute: * Legal@ldcompany.com * Claim: * If Télécom / TV problem, contact the Luxembourg authority after writing to PLDK. * General conditions of sale * * PLDK COMPANY (U) Limited * Version 1.0 - April 20, 2026 ### * 1. Field of application * These CGVs apply to any order placed on the PLDK Company (U) Ltd platforms: PLDK Market, Pldk Tv Subscriptions World, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV, PLDK Cloud, Pldk Server, Pldk Com, Leonce Services, Pldk Repair Center, LD Company and any paid LD and PLDK service. Seller: PLDK COMPANY (U) Limited * N ° 1992356800022 Tin: LU1355530045106 Headquarters: Luxembourg Contact: sales@pldkcompany.com | +256 741 722868 ### * 2. Products & Services * 1. * Physical Property: * Sold on Pldk Market by PLDK or third party sellers. Non contractual photos. 2. * Digital services: * PLDK TV subscriptions, PLDK cloud storage, PLDK COM package, PLDK Server accommodation. 3. * Technical Services: * PLDK REPAIR CENTER, Installation Leonce Energies _sous Bachelor's degree. 4. * Licensed services: * Pldk Bank, University of Emergence. No payment requested before a Bank of Luxembourg approval. ### * 3. Price * 1. * Currency: * All prices are in USD, all taxes included TTC *. VAT 18% included if applicable. 2. * Modification: * PLDK and LD can change price. The invoiced price is the one displayed at the time of order. 3. * Errors: * If price error obvious to 100 USD instead of 100,000 USD, PLDK can cancel and refund. ### * 4. Order & Payment * 1. * Process: * Cart → Address → Payment → Email / SMS confirmation. 2. * Means: * Mobile Money MTN / Airtel, Visa / MasterCard via FlutterWave, Bank transfer. * Pldk never asks your Money Pin Money. * Pay only on secure page. 3. * Security: * Current payment. PLDK does not store your card numbers. 4. * Evidence: * The confirmation email + ID transaction is authentic. ### * 5. Delivery - Digital Services * 1. * Immediate Activation * After payment: PLDK TV, Pldk Cloud, Leosd Social Media Premium. 2. * Access: * Posted by email + Available in "My account". 3. * PLDK COM: * SIM sent within 3 days or ESIM immediately compatible. ### * 6. Delivery - Physical property PLDK Market * 1. * Zone: * Europe 1-2J, Africa 3-7J. International on quote. 2. * Fees: * Calculated at checkout. Free> 500,000 USD in Benelux. 3. * Risks: * Transfer to delivery. Check the parcel in front of the delivery man. 4. * Delay: * + 7J vs Announced Time = Right to Cancel and Full Refund. ### * 7. Right of withdrawal & refund * Complies with the Consumer Protection and Competition Act, Uganda. Type delay condition

Refund ** Physical Pldk Market ** 7 days after receipt Product not used, original packaging integral. FEES Return to customer service except fault ** Digital service not used ** 24h after purchase No PlDK TV Viewing, 0 GB used LD Cloud Full ** Digital Service used ** none Watching started, storage used No refund ** PldK TV / Cloud subscription ** at any time Termination for the following months Months in progress not refunded ** fault / failure ** 30 days PLDK REPAIR, Léonce Energies Repair, exchange or refund ** PLDK COM Credit ** none consummate No refund * Procedure: * Email sales@pdkcompany.com with order n ° + photo if the default. Response within 48 hours. Refund under 7J on Mobile Money used. ### * 8. Warranties * 1. * Property PLDK Market: * 6 months against hidden vice. Electronics: 12 months if sold by PLDK. 2. * PLDK REPAIR CENTER: * 90 day warranty repair. 3. * Léonce Energies: * Solar panels 2 years, installation 1 year. _Is installer approved. 4. * Digital services: * PLDK targets 99% uptime. Credit if breakdown> 4h: 1 day offered. ### * 9. Liability PLDK * PLDK is not responsible if: 1. Bad network coverage for PLDK TV / PLDK COM. 2. Loss of PLDK cloud data if customer without backup. 3. Misuse use Pldk Market. 4. Decision, Bank of Luxembourg, Regulator Authority blocking services. Responsibility Max = Amount paid for the order concerned. ### * 10. Personal data * Processing according to Privacy Policy Pldk.dorned invoicing kept 7 years. ### * 11. Litigation * 1. * Claim: * sales@pdkcompany.com. Mediation 30J. 2. * Agreement: * Competent Luxembourg courts. 3. * Government control: * for PLDK TV / PLDK COM, you can enter the government after PLDK claim. ### * 12. Specific Services - Clauses * * PLDK BANK: * No paying banking will be charged before Bank of Luxembourg license. Any deposit before license is prohibited. * University: * Fresh school fees not required before ADFITATION NICE. * LDI Ministries: * Donations = Volunteers, without consideration, non-refundable. * DNLS NGO: * Free consultation. Does not constitute a hosting medical act. ### * 1. Cookie Headband - PLDK Version on All Our Websites * Short Text For Pop-Up: * Pldk Company uses cookies to operate PLDK TV, PLDK Cloud, Pldk Market and measure the audience with Google Analytics. LDI Announcements uses advertising cookies. [Receive All] [Set up] Learn more about our Privacy Policy * Page "Set Cookies" Complete: * Cookies Management -PLDK Company (U) Ltd 1. Essential Cookies - Always Active Required for Connection, Security, basket Pldk Market. Without them, the site does not work. 2. Google Analytics Audience Measurement Cookies to Improve Pldk TV, Leos Social Media, Pldk Market. [On] [Disabled] 3. Admob ad cookies, Facebook pixel for LDI announcies. Personalized ads on PLDK TV and PLDK Market. [On] [Disabled] You can change your choices at any time in Menu> Settings> Privacy. DPO: privacy@pdkcompany.com ### * 2. Legal notice - Google Play * Format * Full version for page / legal` and Google Play Console: * Legal notice Site editor / application Name: PLDK COMPANY (U) Limited Legal form: Limited liability company of Luxembourg law Social Capital: 1,000 000 000 000 USD Registration Number: 1992356800022 Tax Number: LU1355530045106 Headquarters Address: Luxembourg Phone: +256 741 722868 Email: Legal@ldcompany.com Legal Representative Published Director & CEO: Kambale Kambere Leonce Contact: +256

741 722868 Host Company: PLDK Server, Pldk Company (U) subsidiary Ltd Address: Luxembourg Phone: +256 741 722868 Licenses & Regulators Telecom & Media: Under authorization Financial services: Bank of Uganda Affiliation Waiting for PLDK Bank Energy: License for Leonce Energy Education: Certification Nick Waiting for University of Emergence NGO: NGO Certificate Ongoing Office for NGO PLDK and DNLS NGO Intellectual Property All brands PLDK Tv World, 4K Family TV, DTD TV, MG TV, EO TV, Elc TV, Pldk Com, Leos, Leonce Energies, as well as logos, graphics, texts, videos are the exclusive property of PLDK Company (U) Ltd. Any reproduction without written authorization is prohibited. Personal data Treatment in accordance with the Data Protection and Privacy Act, 2019 Luxembourg. DPO: privacy@pdkcompany.com See complete privacy policy. Customer Service Claims: Support@pldkcompany.com Mediation for Telecom / TV: After PLDK Complaint * Ultra-Short Version for Footer of each Site / App: * © 2026 Pldk Company (U) Ltd | N ° 1992356800022 Address: Luxembourg Legal@pdkcompany.com | Legal Notice - CGU - CGV - Confidentiality ### * Company Resolution * * PLDK Company (U) Limited * Registration No: 1992356800022 * Resolution of the Board of Directors * Pass on this * 20th Day of April, 2026 * at Kampala, Uganda ### * 1. Appointment of Managing Director * * IT Was Resolved That: * Mr. * Kambale Kambere Leonce *, Holder of Passport No: 34085612, Founder of the Company, Is Hereby Appointed AS * Managing Director and Chief Executive Officer * of Pldk Company (U) Limited with Immediate Effect and for an Unlimited Period. ### * 2. Powers of the Managing Director * * IT Was Further Resolved That * The Managing Director Shall Have The Fullest Powers To: 1. * Represent * The Company in Uganda and International Before All Public and Private Entities Including Ursb, Ura, UCC, Bank of Uganda, UIA, KCCA, NGO Office, NICE, ERA. 2. * SIGNS * ALL DOCUMENTS, CONTRACTS, AGENTS, APPLICATIONS FOR LICENSE, PERMITS, AND REGULATORY APPROVAL. 3. * Open and Operate Bank Accounts * in UGX, USD, EUR and Any Other Currency with Any Licensed Bank in Uganda, Including But Not Limited to StanBic Bank, DFCU Bank, Bank of Africa. To Sign Checks, Authorize Online Banking, Swift Transfers, and Mobile Money Transactions. 4. * ASSISTANCE AND DISMISS * EMPLOYEES, AGENTS, AND LEGAL REPRESENTATIVES. 5. * ENTER INTO * Commercial, Technical, and Financial Partnerships for All Activities Listed in Article 3 of the articles of association. 6. * Delegate * Any of the Above Powers in Writing When Necessary. ### * 3. Banking Resolution * * IT Was Specifically Resolved That: * The Following Person Is Authorized to Open, Operate, and Be The Sole Sigator on All Bank Accounts of the Company: * Name: * Kambale Kambere Leonce * Title: * Managing Director & Ceo * Passport No: 34085612 * Signature Specimen: The Bank Is Hereby Authorized to Honor All Checks, Drafts, Orders to Pay, and Instructions Signed by The Above Named Person. ### * 4. Registered Office Confirmation * * IT Was Resolved That * The Registered Office of the Company is confirmed as: * Address: Luxembourg ### * 5. Certification * WE, The Undersigned, Certify That The Above is in True Extract of the Resolutions Duly Put By The Board of Directors of Pldk Company (U) Limited and That The Same Are in Full Force and Effect. * Signed by the director: * * Kambale KAMBERE LEONCE * Managing Director & CEO Passport

No: 34085612 Date: 20 April 2026 * Company Seal: ### * 1. Our trading license application for trading for luxembourg Section A: Business Particular 1. Business Name: PLDK COMPANY (U) Limited 2. Registration No: 1992356800022 3. Number Tax: LU1355530045106 4. Nature of Business: Information Technology, Media Broadcasting, Telecommunications, E-commerce, Cloud Services, Digital Marketing 5. Business Rental: Luxembourg 6. Ward / PARISH: Luxembourg 7. Size of Premises: [Met 50 SQM If Office] / [1-20 SQM If Home Office] 8. Number of Employees: 1-5 Section B: Owner Particular 9. Name of Director: Kambale Kambere Leonce 10. Nationality: Congolese 11. Passport No: 34085612 12. Contact: +256 741 722868 | Legal@pdkcompany.com Section C: License Category 13. Main Activity: Class B - General Trade & Services 14. Sub-Categories: - Computer Services & IT Consultancy - Broadcasting & Media Services - Telecommunications Services - Online Retail / e-commerce Declaration I DECLARE THAT THE ABOVE INFORMATION IS TRUE. I Will Comply with Luxembourg Regulations, Public Health Act, Physical Planning Act. Date: 20 April 2026 Signature: _____ Kambale KAMBERE LEONCE, MD / CEO ### * 2. Exact amount to pay for PLDK - Luxembourg 2026 * Authority Regulator invoice according to the activity + Local size + division. For PLDK with wide object: fees USD amount Note ** License Fee Base ** 200,000 CLASS B GENERAL TRADE ** IT Services ** 100,000 Code J6201, J6311 ** Broadcasting / Media ** 150,000 Code J6010 ** Telecoms ** 150,000 Code J6120 ** e-commerce ** 100,000 Code G4791 for PLDK Market ** Public Health ** 50,000 Compulsory all shops ** Local Tax Service ** 100,000 per year for company ** application form ** 5,000 ** Total 1st year ** ** 855,000 USD ** * Annual renewal: * ~ 700,000 USD if the same activities. ### * 3. Joints * 1. Certificate 2. Tin 3. Passport Copy PDG 4. Lease Agreement or LC1 Home Office 5. Company Resolution Signed 6. Passport Passport 7. Google Maps Printed ### * 2. Motivation letter PLDK COMPANY (U) Limited ID NO: 1992356800022 Tin: LU1355530045106 Address: Luxembourg Date: 20 April 2026 to: The Director Directorate of Citizenship and Immigration Control Ministry of Internal Affairs Luxembourg, Luxembourg Re: Application for Class G Work Permit - Investor Applicant: Mr. Kambale Kambere Leonce Dear Sir / Madam, WE, Pldk Company (U) Limited, A Company Duly Incorporated in Uganda, Hereby Apply for a Class G Investor Work Permit for our Managing Director and Founder, Mr. Kambale Kambere Leonce, National Congolese, Passport No: 34085612 Justification: 1. Investment: Mr. Kambale HAS Invested USD 100,000,000,000 in Share Capital and Equipment for PLDK Company. Proof of Bank Transfer Attached. 2. Job Creation: The Company Will CREATE 15 Direct Jobs for Citizens in Year 1: Developers, Support, Marketing, Technicians. 50+ Jobs by Year 3. 3. Technology Transfer: Mr. Kambale Will Train Citizen Staff on Satellite Communications, Cloud Hosting, and Media Broadcasting. NOT LOCALLY SKILLS Available. 4. Sector: PLDK Operates in Priority Sectors Under NDP III: ICT, Media, Infrastructure. WE HOLD / WILL HOLD LICENSE FROM THE REGULATION Authority. 5. No Citizen Available: The Role of Founder / CEO with Vision for 20 Integrated Digital Services Cannot Be Girls Locally at this Stage. WE Undertake to Comply With All Immigration Laws and to Train A Luxembourg Citizen Escility Within 3 Years. Yours

Faithfully, Katende Kanyamanda Dinelis Company Secretary For and On Behalf Of Pldk Company (U) Limited * Business Plan 2026-2029 * * Pldk Company (U) Limited * ID NO: 1992356800022 | Tin: LU1355530045106 Executive Summary * * 1.1 Vision * Becoming East Africa, Europe, America and the World and World Integrated Digital Group connecting media, telecoms, cloud, finance and services via 20 channels under a single brand: PLDK. * 1.2 Founder * Kambale Kambere Leonce, telecom engineer 15 years of experience. Main investor. Brings satellite expertise, OTT, cloud not available locally. Form a 100% European team under 3 years. * 1.3 Opportunity Market Luxembourg * 1. 4m inhabitants, 60% <30 years old, strong demand Digital Local 2. 70% Fiber-free Territory → PLDK COM Target Satellite Rural Areas 3. E-commerce increases 30% / year → PLDK Market 4. None Actor does not combine TV + Cloud + Mobile Money + Social Media 5. Objective Vision 2040 Africa and Asia: digital economy / Europe. * 1.4 Financial requirements * Investment Phase 1: USD 100,000,000,000 already injected by the founder. Use: PLDK Server Servers, VSAT PLDK COM and WiFi Network, Licenses, Marketing, Rolling Fund. * 1.5 Forecast 3 years * Indicator year 1 2026 year 2 2027 year 3 2028 ** turnover ** 180m USD 950m USD 2,800m USD ** PLDK TV subscribers ** 5,000 25,000 80,000 ** Cloud Cloud ** Customers ** 500 3,000 12,000 ** LEOSD ** users ** 20,000 150,000 500,000 ** Luxembourg jobs ** 15 35 60 ** Net profit ** -40m USD + 120m USD + 650M USD Economic Services & Model * * 2.1 The 20 PLDK sectors grouped in 4-pin * pole services main income Launch ** Media ** PLDK Tv World, 4K Family TV, DTD TV, MG TV, EO TV, ELC TV, Leonce News, Pldk Pictures Subscription 5,000-15,000 USD / Month + Pub LDI Announcements T2 2026 ** Tech ** Pldk Server, Pldk Cloud, LeoSD Social, Leosdwiki, Leonce Services, Pldk Repair Storage 10 USD / 100GB / month, 50k / month accommodation T2 2026 ** Telecom ** PLDK COM Mobile Satellite, LD Market Package 20 USD / month, Commission 5% sales T4 2026 ** Future ** Pldk Bank, University, Léonce Energies Subject to Bank of Uganda, 2027-2028 * 2.2 Competitive advantage * Unique account PLDK: 1 Login for TV + Cloud + Social + Market. No Afro-European competitor does that. Clean infrastructure: PLDK Server in Kampala = Low latency, reduced cost vs AWS. * 2.3 Technology * Dell Servers in Luxembourg, KU-Band Satellite Link, Local CD, Android Apps / IOS. Compliance data protection ACT: European data. Market & Strategy * * 3.1 Target Clients * 1. * B2C YOUNG 18-35 YEARS *: PLDK TV, LEOSD, PLDK COM. Money low price money. 2. * B2B SME *: PLDK Cloud, PLDK Server, Leonce Services. 50k-500K USD / month. 3. * Rural *: Pldk com Satellite, Pldk TV Villages. 10m market sick people served. * 3.2 Competition * Competitor weakness Reply PLDK ** dstv / gotv ** Dear 50K +, No VOD PLDK TV 10K, VOD included ** MTN / AIRTEL ** no content PLDK COM + PLDK TV Bundle ** Google Drive ** USA servers, latency PLDK Cloud Kampala, 2x Fastest ** Facebook ** Data outside Uganda LEOSD Local data, Compliant Law * 3.3 Acquisition * Months 1-6: Pub Facebook 5m Ugx, Ugandan Influencers Partnership, offers "3 months PLDK TV at 10k". Month 6-12: PLDK COM subsidize Antennas VSAT Rural schools → Loyalty Families. Cost acquisition targeted: USD 3,000 USD.LTV: US $ 80,000. Operational Plan & Team * * 4.1 Headquarters & Infrastructure * Office: Luxembourg, 50 SQM. Datacenter PLDK

Server: 3 racks, inverter, fiber. Compliance: 24/7 Monitoring, Block button Illegal Content. * 4.2 Year team 1: 15 Europeans + 2 expatriate CEO and expatriates. 1. CEO: Kambale Kambere Leonce - Work Permit Class G 2. CTO Luxembourg: 1 - Network / Cloud 3. Developers: 3 - Apps Android / IOS 4. Customer Support: 4 - German / English / French 5. Marketing: 2 - Digital 6. Content LD TV: 3 - Journalists / Editor 7. Admin / Finance: 2 * Training plan: * CTO forms CTO for replacement within 3 years. Obligation Immigration. * 4.3 Regulatory Calendar * T2 2026: Id N ° 1992356800022 + Documents + Work Permit + Authority Online Content + 1 TV channel T4 2026: Authority PSP for PLDK COM, Satellite launch 2027: Bank of Luxembourg for Pldk Bank, and a document for Financial University & Impact * * 5.1 Estimated Loss Account - USD * year 1 year 2 year 3 ** income ** PLDK TV subscriptions 90m 600m 1,900m PLDK Cloud / Server 40m 200m 600m LDI Advertising Pub 30m 100m 200m PLDK Market Commission 20M 50m 100m ** Total income ** ** 180m ** ** 950m ** ** 2,800m ** ** Charges ** Salaries 15-60 staff 90m 300m 800m UCC / UCC / ERA Licenses 35m 50m 80M Satellite / Bandwidth 40m 200m 500m marketing 25m 100m 200m rent / elec / admin 30m 80m 150m ** Total charges ** ** 220m ** ** 730m ** ** 1,730m ** ** Benefit before tax ** ** -40m ** ** + 220m ** ** + 1,070m ** ** Tax 30% ** 0 66m 321M ** Net profit ** ** -40m ** ** + 154m ** ** + 749M ** * 5.2 Financing * Capital already injected: 1,000,000,000,000 USD = 450m USD per founder. Covers year 1. year 2-3: self-financing + possible bank loan on base income. * 5.3 Impact Luxembourg * 1. * Jobs *: 60 direct, 200 indirect creators PLDK TV, Sellers PLDK Market 2. * Taxes *: 400m USD paid. An 3 3. * Digital inclusion *: 100,000 rural people connected via PLDK COM by 2028 4. * Transfer Skills *: Training 50 Network Technicians / Cloud per year * 5.4 Risks & Mitigation * Risk The Authority Refuse License → Mitigation: Start Small, 1 chain, total compliance. Risk Change USD → Mitigation: Price in other currencies, Costs Paid Servers monthly. Risk piracy → Mitigation: DRM PLDK TV, Backups Pldk Cloud, Cyber Insurance. * Appendices Joints 1. CV Kambale Kambale Leonce 2. Organization Chart 3. Proof Fund 120K USD 4. PLDK Network Diagram ### * 1. Privacy Policy - World Version + RGPD * International Scope This policy applies to all PLDK (U) Limited users, regardless of their country. LEGAL BASES RGPD - for UE / EEE / UK users: We are dealing with your data according to: 1. Consent: Cookies Pub, Newsletter 2. Contract: Provide PLDK TV, PLDK Cloud that you have purchased 3. Legitimate interest: Security, Anti-fraud 4. Legal obligation: Taxes, requests Police Your Rights RGDP / CCPA: Access, rectification, erasure "Law forgot", portability, opposition, limitation. California residents: right of non-sales of data. We never sell your data. Exercise your rights: privacy@ld-international.com. Response under 30J. International Transfers: Key Servers in Kampala, Uganda. If you are out of Uganda, your data is transferred. Guarantees: Contractual Clauses Types EU + Encryption. EU country: possible accommodation on PLDK Server Frankfurt upon request. EU Representative RGPD Art 27: DPO: privacy@pdkcompany.com Conservation: Inactive Account 3 years = no deletion but archiving unless legal obligation. Children: <16 years EU / <13 years world = no parental consent required. ### * 2. CGU - World version * * Additions to the Luxembourg version 1.

Accepting using PLDK, you accept these CGUs. If the law of your country prohibits a clause, this clause does not apply but the rest yes. 3. Age 1 years minimum world. 5 years minimum EU for LEOSD Social Media without parent. 5 years for payment after training. 4. Prohibitions World In addition to Luxembourg laws, you observe: Digital Services Act EU, DMCA USA, local laws. Terrorist Content, CSAM, Copyright Violation = Deleting + FBI / Interpol / Europol Report. 11. Applicable law & litigation 11.1 Principle: Luxembourg law, Luxembourg courts. 11.2 EU Exception: EU consumer can join his country according to Art 18 Brussels Regulation. 11.3 USA: California Arbitration SI> 10K USD Litigation, except small claims. 11.4 Language: English version is authentic in case of translation conflict. 12. INTERNATIONAL SANCTIONS PLDK does not provide services to persons / countries under UN sanctions, UE, USA, UK. ### * 3. CGV - World version * * Key additions: * 2. Price & Taxes Price displayed in USD. Off Luxembourg: Auto + VAT conversion / local tax added to the checkout. USA: dirty tax according to state. EU: VAT 17-27% depending on country. You see final price before payment. 7. Right of withdrawal 7.1 EU: 14 days for physical property PLDK Market, even used. Type form provided. Digital PLDK TV / PLDK Cloud: No withdrawal if immediate access with your agreement. Check box. 7.2 USA: According to state law. California 7J. No digital retraction. 7.3 remains world: 7 days if local law imposes it. 8. GUARANTEES EU: Legal guarantee 2 years Physical goods, even if PLDK says 1 year. USA: Magnuson-Moss Warranty Act applies. 11. EU disputes: EU online dispute platform: ec.europa.eu/odr USA: AAA Arbitration California. ### * 4. Imprint - World Version * International Imprint Publisher: Pldk Company (U) Limited Luxembourg company.id N °: Headquarters: Luxembourg CEO: Kambale Kambere Leonce. Contact: +256 741 722868 Leoncekambere@pdkcompany.com Host: PLDK Server, Luxembourg + CDN CloudFlare, USA for performance. Regulators according to country: Uganda: UCC License n ° 14572277 EU: No establishment. Services provided from Luxembourg. RGPD representative: Jean Pierre USA: No FCC license required for OTT. DMCA compliant. DRC: Local compliance verified before commercial launch. Illicite Content Report: EU DSA: Abuse @ Pldkcompany. 24h treatment. USA DMCA: dmca@pdkcompany.com ### * 5. Cookie headband - RGPD version * Cookies are used. [Accept All] [Customize] If Customize: 1. Essentials: Always on. Connection, security. 2. Analytical: Google Analytics. Default OUF OV. [ON / OFF] 3. Advertising: Admob, Meta. Default OUF OV. [ON / OFF] Legal basis: Consent RGPD Art 6. Remove any sensory consent to parameters. No Cookies Pub Before Click "Accept". CNIL, EPRIVACY. ### * Available files 1. `privacy.html`: world version above 2.` TERMS.html`: CGU World 3. `sales.html`: CGV World 4.` Legal.html`: Mondenions These files are translated into English + French. ### * Network Diagram - LD International Online Society * * Technical Architecture 2026 - UCC Compliance * Global Internet | + ---------- + ---------- + | | CloudFlare CDN Satellite KU-Band (video cache / cache) (PLDK COM BACKHAUL) | | | | + ---------- + ---------- + + ---------- + ---------- + | | | | User World Rural Users VSAT Terminals Schools Pldk TV App / Web Pldk Com 4G / WiFi Pldk Com White Zones | | | | + ---------- + ---------- + | | | | | + ---------- + ---------- + | | | | Firewall + DDOS Firewall +

DDOS | PLDK Server Kampala Pldk Server Kampala | Rack 1: Web / API Rack 2: Media / VOD <---------- + Rack 3: Storage Rack 4: Database | | | + ---------- + ---------- + | | | + ---------- + ---------- + | | | | + --------------- + + --------------- + | | | | | | PLDK Tv World Pldk Cloud Leosd Pldk Market Pldk Com + 1m Channels Social Storage E-Commerce Core HLS / Dash S3 API Chat / Video VoIP Payments DRM Widevine Encrypled Moderation FlutterWave SMS | | | | + --------------- + ---------- + | + ---------- + | | Administration PLDK Monitoring 24/7 Logs, Billing Uptime, UCC Access Client Support Locking 24h Privacy@ldcompany.com Abuse@pldkcompany.com ### * Legend & Notes Luxembourg Authority Regulator element Description Authority Regulator Compliance ** PLDK Server Luxembourg ** Main Datacenter in Luxembourg. 3 Dell racks, 10kva inverter, 1Gbps fiber. Luxembourish data stored locally. Data Protection Act 2019 Art 23 ** VSAT KU-BAND ** Terrienne station + rural terminals for PLDK COM. KU 12-18GHz band. No GSM spectrum used.Authority PSP License. No need spectrum ** CDN CloudFlare ** LD TV video cache off Luxembourg to reduce latency. No personal data stored. Authorize CDN ** Firewall + DDOS ** Fortigate 100F. Illegal content filtering on Authority Regulator. Logs 12 months. Authority Reg 2019, Security ** DRM Widevine ** Pldk TV anti-piracy encryption. Copyright Art 21 Authority Act ** Moderation LEOSD ** IA + HUMAN. CSAM / terrorism removal <1H. UCC Content Reg, DSA EU ** Legal Access Authority Regulator ** Abuse @ LD portal for 24h lock. Interception if mandate. UCC ACT Art 93 ** Backup ** Replication LD Server Kampala> LD Server Frankfurt for DR. Continuity Service ### * Data Flows Verified by Authority Regulator 1. * Subscriber PldK TV Luxembourg * → App → CloudFlare → PLDK Server Luxembourg → Video HLS Video → App 2. * Client PLDK Cloud USA * → Web → CloudFlare → PLDK Server Luxembourg → File → CloudFlare → Client 3. * Vsat Rural school * → Antenna → Satellite → Pldk Server Luxembourg → Internet → Answer 4. * Authority Requires Locking * → Abuse @ PldkCompany → Admin LD → Firewall Added Rule → 24h max → Report to Authority Regulator. Fundamental responses 1. * Where are customer data? * → "Pldk Server Servers in Luxembourg. Frankfurt encrypted backup. Compliant law." 2. * Can you cut an illegal site? * → "Yes, Firewall. 24h Max on Order Authority Regulator written to abuse@pldkcompany.com" 3. * Use radio spectrum? * → "No for GSM only KU-Band Satellite, License already paid to Satellite Operator." 4. * How many Luxembourish employees? * → "15 year 1, 60 year 3. CTO Luxembourish formed by the CEO." ### * Organizational Chart LD - Year 1: 16 Posts Kambale Kambale Kambere Leonce [Founder] Nationality: RDC Work Permit Class G - Investor | | Managing Director & Ceo Kambale Kambere Leonce [Expatriate] Mandate: Vision, Strategy, UCC | + ---------- + ---------- + | | | Chief Tech Officer Chief Operations Chief Financial Head of Content CTO [DRC] Officer COO [DRC] Officer CFO [DRC] & Legal [DRC] employee to train daily management count, Ura, Bank Pldk TV, Contracts Authority Regulator | | | + ---- + ---- + + ---- + ---- + + ---- + ---- + | | | Dev Lead Devops Customer Marketing Accountant Admin / HR Journalist Video [RDC] [DRC] Lead Support [RDC] [DRC] Officer [DRC] Lead [RDC] Editor [RDC] Apps iOS / PLDK Server Lead [OUG] LDI

Announce, Contracts, Leonce News LD Android TV Pldk Cloud 4 Agents Social Media Payer Work Permit 2 Reporters 2 Edges 2 Devs 1 Network Deutsche / 1 Community Billing EO TV, MG TV [RDC] VSAT PLDK COM Français / Manager [OUG] PLDK Market ELC TV ### * Table of 16 positions - for immigration + auth.reg n ° post nationality USD gross salary / month LD key role Replacing Expatriate ** 1 ** ** MD / CEO ** Expatriate DRC 8,000,000 Vision, UCC, Investor No ** 2 ** ** CTO ** Congolese 4,500,000 PLDK Server, Pldk Cloud, Pldk Com Yes, train CEO Tech within 3 years ** 3 ** ** COO ** Congolese 3,500,000 Operations, Authority Regulator No ** 4 ** ** CFO ** Congolese 3,500,000 Bank, Authority Regulator No ** 5 ** ** Head Content / Legal ** Ugandan 3,000,000 PLDK TV, Authority Regulator, CGU no ** 6 ** ** Dev Lead ** Congolese 2,800,000 Apps Pldk TV, Leosd, Pldk Market No ** 7 ** ** Dev Mobile 1 ** Congolese 2,000,000 Android PLDK No ** 8 ** ** Dev Mobile 2 ** Congolese 2,000,000 IOS PLDK no ** 9 ** ** Devops / Network Income ** Ugandan 2,500,000 Servers, VSAT, Security No ** 10 ** ** CUSTOMER LEAD support ** Ugandan 1,800,000 Tickets, phone 24/7 no ** 11 ** ** Agent Support 1 ** Congolese 1,200,000 KINAND NON ** 12 ** ** Support Agent 2 ** Congolese 1,200,000 français No ** 13 ** ** Agent Support 3 ** Congolese. 1,200,000 French / Swahili No ** 14 ** ** Lead Marketing ** Congolese 2,200,000 LDI Announcements, Ads No ** 15 ** ** Community Manager ** Congolese 1,500,000 LEOSD, Leonce News No ** 16 ** ** Accountant ** Congolese 1,800,000 Invoices, monthly taxes No ** 17 ** ** Admin / HR ** Congolese 1,600,000 Contracts, Work Permit, Auth.reg No ** 18 ** ** Journalist 1 ** Congolese 1,500,000 Leonce News, PLDK TV No ** 19 ** ** Journalist 2 *. Congolese 1,500,000 DTD TV, EO TV no ** 20 ** ** Video Editor 1 ** Congolese 1,500,000 PLDK Tv World, 4K Family No ** 21 ** ** Video Editor 2 ** Congolese 1,500,000 MG TV, ELC TV, LD Pictures No * Total payroll mass An 1: 50,800,000 USD / month * = 609m USD / year * Auth Reg.15%: 7,620,000 USD / month * to pay by PLDK * Pay: ~8,000,000 USD / month * According to schedule ### * Type Fact Sheet - For Luxembourg Work Contract * Limited Limited 1. Employee: [Name] NIN: [Identity Card] 2. Position: Android Mobile Developer 3. Date Start: ..... / ..... / 2026 Duration: indeterminate 4. Gross salary: USD 2,000,000 / month 5. Deductions: Authority Regulator 5% employee + 10% Employer, pay depending on the regulations. 6. Schedule: 8h-17h Mon-Fri. ASTRAINER HOLDER 1 weekend / month 7. Leave: 21 days / year + holidays Uganda 8. Confidentiality: Signed clause. PLDK Code, Customer Data = Secret 9. Intellectual Property: Any created code belongs to PLDK. 10. Termination: 1 month notice Each part signed: employee _____ MD PLDK _____ Date _____ ### * Pole 1: Media & Content - 8 sectors * # die exact service mandatory license Income model CA AN 1 UGX Launch ** 1 ** ** PLDK TV World ** HD / 4K TV bouquet: News, movies, docs. OTT + Satellite Broadcasting Content Subscription 10K / month + pub LDI 48m T2 2026 ** 2 ** ** 4K Family TV ** Bouquet Public / Children without violence UCC Broadcasting Content Subscription 5K / Month Family Pack 15m T3 2026 ** 3 ** ** DTD TV ** TV / TALK-SHOW POLICY BOUQUET Authority Regulator Broadcasting + Security PUB PUB, SPONSORING 8m T4 2026 ** 4 ** ** MG TV ** Bouquet TV Music Gospel / African Authre.reg Broadcasting Content Pub Labels, Concerts 6m T4 2026

** 5 ** ** EO TV ** Tv Education Bouquet: course, NICE UCC + NICE futures B2B Schools 2M / An + Subscription 3K 10m T3 2026 ** 6 ** ** ELC TV ** e-learning TV bouquet certifying UCC + NICE MANDATORY Paid courses 50k / certificate 5m 2027 ** 7 ** ** Leonce News ** Web Actuit Portal / App UCC Online Content LDI Pub + 2K / month subscription 12m T2 2026 ** 8 ** ** LD Pictures ** Studio Prod Movies / Series UCC Broadcasting Content LD TV + Netflix Rights Sale 6m 2027 * Total Pole Media An 1: 110m USD * ### * Pole 2: Tech & Infrastructure - 6 Sector * # # line exact service mandatory license Income model CA AN USD Launch ** 9 ** ** PLDK Server ** Luxembourg Flatshares for Business Authority Regulator PIP Rack 800K / month, U 100K / month 20M T2 2026 ** 10 ** ** PLDK Cloud ** S3 + VPS storage like AWS Authority Regulator PIP 10K USD / 100GB / month, VPS 50K 18m T2 2026 ** 11 ** ** Léosd Social ** Social Network + Encrypted Messaging Authority Online Content Pub LDI + Premium 3K / month 10m T3 2026 ** 12 ** ** LEOSDWIKI ** Free encyclopedia Africa None. Online Content Donations + Ethical Pub 1M T4 2026 ** 13 ** ** Leonce Services ** ESN: Dev App, Website, Maintenance Trading License Luxembourg alone Project 2M-20M, Maintenance 500K / month 25m T2 2026 ** 14 ** ** PLDK REPAIR CENTER ** PC / Tel Repair + Sale trading license Workplace 30k, margin parts 30% 8m T2 2026 * Total TECH Pole An 1: 82m USD * ### * Pole 3: Telecom & Commerce - 3 streams * # line exact service mandatory license Income model CA AN 1 UGX Launch ** 15 ** ** PLDK COM ** Internet Satellite + Mobile VoIP for Rural Areas Auth.reg PSP Voice & Data VSAT 1.2M Kit + 20K / month package 15m T4 2026 ** 16 ** ** PLDK MARKET ** Marketplace like Jumia. PLDK products + third party sellers Trading License e-commerce Commission 5% sales 20M T3 2026 ** 17 ** ** LDI Announcements ** PUB Régie for All Apps PLDK None. Part trading license CPM 2K, 10K CPM video 30m T2 2026 * Total Pole Telecom An 1: 65m USD * ### * Pole 4: Future Subject - 3 streams * # line exact service Required heavy license Income model CA AN 1 UGX Launch ** 18 ** ** PLDK BANK ** account, card, credit via app Bank of Luxembourg.Capital 25B UGX FEE 1%, CREDIT INTEREST 0 2028 ** 19 ** ** International University ** IT / Media Online diplomas NICE + MIN EDUCATION 3M / year student schooling 0 2028 ** 20 ** ** Leonce Energies ** solar groups for data center Auth.reg Electricity Regulatory KWH Sale, Installation 0 2027 * Total Pole future year 1: 0 USD * → Do not count in Business Plan An 1-2 ### * Financial synthesis An 1 for regulation / bank * pole CA AN USD total Authority Licenses to pay ** media ** 110 43% Broadcasting 1M CHAINS = 12 / AN ** Tech ** 82 32% PIP 5 + Online Content 1 ** Telecom ** 65 25% PSP 2 ** Total ** ** 257 ** ** 100% ** ** 20 COSTS Auth.Reg An 1 ** ### * Documents held by die 1. * Media 1-8 *: Broadcasting regulation. Grid programs. 2. * Tech 9-10 *: PIP regulation. Datacenter Plan + Fire Safety. 3. * PLDK COM 15 *: PSP Regulation. Satellite capacity contract + VSAT diagram. 4. * PLDK Market 16 *: Seller Policy, CGV, Anti-counterfeiting. 5. * Bank 18 *: Business Plan 100 Pages BOU. Capital 25b. 6. * University 19 *: NCHE: Profms PhD, Campus, curriculum. 7. * Energies 20 *: Regulation: Impact study, authorized engineer. ### * PART 4: Organization Chart An 1 - 16 Posts * Board of Directors / CEO Kambale Kambere Leonce [Expatriate] | + ---------- + ---------- + | | | CTO [] COO [] CFO

[] Head Content [] | | | | Dev Lead [] Customer Support Lead [] Accountant [] Journalist Lead [] 2 Devs [] 3 agents [] admin / hr [] 1 Reporter [] devops [] Marketing Lead [] 1 Video Editor [] Community Manager []] * payroll *: 50,800,000 USD / month. * Tax 15% *: 7,620,000 USD / month. * Pay *: ~8,000,000 USD / month. * Immigration ratio *: 1 Expatriate for 15 Luxembourgish. CTO formed for succession within 36 months. ### * Part 5: UCC Network Chart * Global Internet + Satellite KU-Band | CloudFlare CDN VSAT Terminals | | + --------------- + ----------------- + | Firewall + DDOS PLDK Server Kampala + ----------- + ---------- + ----------- + | | | | PLDK TV / News Pldk Cloud Leosd Pldk Market HLS / Dash S3 API Chat Moderate DRM Payments FlutterWave | | | | + ----------- + ---------- + ---------- + | Administration + 24/7 logs 12 months | UCC blocking 24h abuse@ldcompany.com * Compliance *: Luxembourish data in Luxembourg Firewall Locking on order authority. No GSM spectrum. Backup Frankfurt encrypted. ### * PART 6: LEGAL TEXTS World + RGPD * * 6.1 Privacy Policy * Controller: PLDK Company (U) Ltd, Luxembourg. Contact: privacy@pldkcompany.com Data: account, use PLDK TV / PLDK cloud, device, cookies. RGPD bases: contract, consent, legitimate interest, legal obligation. RGPD / CCPA Rights: Access, rectification, erasure, portability, opposition. Answer 30J. Transfers: Luxembourg servers. EU to Frankfurt if requested. Warranty: Contractual clauses Types EU + Encryption. Children: <13 years world or <16 years EU = parental consent. Storage: Inactive account 3 years = deletion. Invoices 7 years. * 6.2 Terms of Use * 13+ World, 16+ EU for LEOSD, 18+ Payment. 1 account per person. Forbidden: CSAM, terrorism, hacking, spam. Deleting + FBI / Europol / Interpol report. Property: PLDK holds brands. You hold your content but license for accommodation. Law: Luxembourg, Luxembourg courts. EU exception: consumer can seize local court. USA> 10K USD: California Arbitration. Sanctions: No service to the countries / persons under UN / UE / UK sanctions. * 6.3 Terms of Sale * Price USD. Off Luxembourg: conversion + local VAT added to the checkout. Digital: instant access. No withdrawal EU if box checked. EU Physics: 14J. EU WARRANTY: 2 years legal. PLDK Cloud: UPTEME 99%, credit if breakdown> 4h. EU disputes: http://ec.europa.eu/odr | USA: AAA Arbitration. * 6.4 Legal notice * Publisher: PLDK Company (U) Ltd, ID NO, Luxembourg. CEO: Kambale KAMBERE LEONCE. Legal@pdkcompany.com Host: PLDK Server Luxembourg + CloudFlare USA. License: [TBD]. Dmca: dmca@ldcompany.com. DSA EU: abuse@ldcompany.com 24h. * 6.5 Cookies * Bandeau: [Accept All] [Refuse All]. Essentials: Always on. Analytics / Pub: Default UE. Base: RGPD consent. Change in Settings. [Customize] Statutes Type Party Politics RDC / Condore Parties in Kambale Kambere Leonce Party list are on another attached document statutes 100 Kambale Kambale Leonce- Acronyms (Consult the list) Preamble We, Congolese citizens, attached to the Constitution of 18 February 2006, national unity, democracy and respect for human rights, create 100 political party to always be on the Congolese stage. Title I: Name, Acronym, Emblem, Headquarters Article 1: Name: 100 Kambala parties KAMBERE LEONCE Article 2: Acronym: (Consult the list). Emerm: (Consult the list) Article 3: Currency: [Ex: Unit, work, progress] Article 4: Headquarters: Kinshasa, Barumbu. Can be transferred by Congress. TITLE II: PURPOSE AND IDOLOGY Article

5: Purpose: Conquer and democratically exercise power to realize our project of society. Article 6: Ideology: social democracy / liberalism / nationalism. Article 7: Values: Respect, Constitution, Territorial integrity, non-violence, Equality Man-Woman. Title III: Members Article 8: Conditions: Being Congolese, 18 years old, Join Statutes, Pay Contribution. Article 9: Quality loss: Resignation, Exclusion, Death, Final Criminal Condemnation. Article 10: Rights: elect, be elected, participate debates. Duties: Respect statutes, pay contribution. TITLE IV: Organization Article 11: National bodies: 1. Congress: Supreme organ, every 5 years. 2. National Council: between 2 congresses. 3. Political Office: Executive. President, 3 Vice-Presidents, Secretary General, Treasurer. 4. Commissions: Discipline, Financial Control. Article 12: Basic organs: provincial federations, sections, cells. Title V: Resources Article 13: Contributions, donations, legacies, public financing according to law. Forbidden: Fund Trade Company, Foreign State. Article 14: Audited accounts each year. Deposited at the Internal Ministry. Title VI: Dissolution Article 15: Pronounced by 2/3 members. Net assets paid to social work according to law. Done at Kinshasa, 20/04/2026 Legalized founding signatures: 1. Kambere Kambale Leonce 2. Kanyamanda Katende Dynelis 3.Kagheni Kambale Melkisedech Other documents attached to Our 100 Political Party * Document contents Provenance ** 1. Application for legal personality ** Letter to the Inner Minister. Reasons, commitment respect constitution. You ** 2. Statutes ** above. 6 original legal copies notary ** 3. Act of commitment ** Founders swear to respect unity, sovereignty, democracy Inner min model ** 4. Statement of Heritage ** President + SG declare property notary ** 5. Company project ** Political program 10-20 pages You ** 6. PV Constitutive Assembly ** List Presence, Office Election You + bailiff ** 7. Criminal record ** President + SG + Treasurer Tribunal Grande Instance ** 8. Nationality Certificate ** President + SG COMMON ** 9. Evidence seat ** Contract Lease + Photos Office Kinshasa Owner ** 10. List 3 Founders Min ** Names, address, elector card number, legalized signature You ** 11. Rules of procedure ** Listing Statutes: Discipline, Contribution You ** 12. Received fresh payment ** 500 USD Filing File 2026 DGI Bank * Legal Deadline *: 3 months. * Practice *: 6-12 months. If no answer = tacit refusal. Statement of State. * Refused conditions *: name / acronym already taken, tribal ideology / secessionist, convicted founders, incomplete file. Socialist Party Socialist Project Kongolais Vision Leonce Kambere, one of our 100 political parties. * Kongolais Socialist Party Vision Leonce Kambere-Company Draft 2026-2031 * * "Building A Uni Congo, Successful and Modern" * Preamble & Vision * * 1.1 Who are we * The Kongolais Socialist Party Vision Leonce Kambere is a centrist, developmental and republican party. We reject the extremes: neither collectivism that stifles the initiative, nor wild liberalism that abandons the weak. We believe in the strategist that regulates, protects and invests, alongside a dynamic private sector. * 1.2 Vision 2031 * One Congo where every citizen eats his hunger, sends his children to school, reaches care, finds a job and lives in peace in his 26 provinces. GDP tripled. 10 million jobs created. Corruption divided by 2. * 1.3 Values * National Unity, Work, Merit, Justice, Peace, Sustainable Development, Respect Constitution 2006. Pillar 1 - Peace & Security * * 2.1 Diagnosis *: East

armed groups, FARDC weakness, urban insecurity. * 2.2 Proposals *: 1. Fardc Reformation: Decent Salary 500 USD Soldier, Guaranteed Retirement, Modern Equipment. Budget Defense 10% state. 2. DDR 3.0: Disarmament against training + microcredit 2000 USD. Otherwise justice. 3. Proximity Police: 1 position for 10,000 inhabitants. Kinshasa cameras + 5 big cities. 4. Justice: Tripler Salary Magistrates, Digitize Lockers, Anti-Impunity. * 2.3 Objective 2031 *: 0 active armed group. Kinshasa Sûre city of Central Africa. Pillar 2 - Economy & Employment * * 3.1 Diagnosis *: 80% Informal, Youth Unemployment 30%, Mining Dependence 95% Export. * 3.2 Proposals *: 1. * Industrialization *: Special Economic Zones in Moanda, Kisangani, Lubumbashi. Electricity guaranteed. Tax 0% 5 years if +100 jobs. 2. * Agriculture *: 1 Territory = 1 die. Kasai corn, Tshopo rice, coffee kivu. Agricultural Bank: credit 5% for tractors. 3. * Digital *: 1 fiber optic per province. TVA Smartphones exemption <100 USD. Objective: 50m Congolese connected 2031. 4. * SME *: One-stop shop 24h. Single tax 3% turnover if <50k USD year. More harassment. * 3.3 Objective 2031 *: 10m formal jobs. GDP 150 MDS USD. 50% export mines only. Pillar 3 - Infrastructures * * 4.1 Diagnosis *: 3,000 km Asphalt roads for 2.3m km². Electricity 20% access. * 4.2 Proposals *: 1. * Roads *: Asphalt 2,000 km / year. Priority: Kinshasa-Kisangani, Kinshasa-lubumbashi, RN4 Beni-Kisangani. PPP with transparent toll. 2. * Energy *: Inga 3 + 500 micro-dams. Solar rural 1 kit per village. Objective 60% access 2031. 3. * Water *: Reformed regideso. 1 drilling per school. Drinking water 80% population. 4. * Housing *: 100,000 social housing / year. Free ground if construction 12 months. * 4.3 Financing *: 30% Budget, 40% PPP, 30% donors. Zero tolerance misappropriation. Pillar 4 - Human Capital: Education * * 5.1 Diagnosis *: 70% children know how to read at 10 years. Under-equipped universities. * 5.2 Proposals *: 1. * Primary *: Free free. 1 meal / day canteen. Salary teaching 300 USD min. 2. * Technical secondary *: 50% effective in the technique. 1 computer for 10 students. 3. * University *: Autonomy. Search 1% GDP. Scholarships deserves 10,000 / year. 4. * Digital *: Free online DRC course. 1 tablet for teacher. * 5.3 Objective 2031 *: 95% Literacy. 3 Congolese universities Top 100 Africa. Pillar 5 - Human Capital: Health * * 6.1 Diagnosis *: 0.3 Doctor / 1000 hab. High maternal mortality. * 6.2 Proposals *: 1. * CSU *: Universal Health Cover. Contribution 1 USD / month. Full state. FREE BASIC CARE. 2. * Hospitals *: 1 Hospital Reference by province equipped Scanner / MRI. 3. * Personnel *: Salary Physician 1000 USD. Prime bush 300 USD. Training 5000 nurses / year. 4. * Prevention *: 100% vaccination, free mosquito nets, drinking water. * 6.3 OBJECTIVE 2031 *: Esperance life 65 years. Infant mortality divided by 2. Pillar 6 - Governance & Fight Corruption * * 7.1 Diagnosis *: 168E / 180 Transparency. Dare kill SME. * 7.2 Proposals *: 1. * Digitalization *: 100% Services Online state 2031. More human contact = less corruption. 2. * Salary *: No official under USD 200. Paid the 25 without delay. 3. * Justice *: Court of Independent Accounts. Publication Heritage Ministers. Talking min 10 years hijacking. 4. * Decentralization *: 40% Budget to the provinces. Citizen control budgets. * 7.3 Objective 2031 *: DRC in Top 100 Transparency. Pillar 7 - Woman & Youth * * 8.1 Woman *: parity 50% electoral lists + government. Credit 0% for women

entrepreneurs. Hard law rape. * 8.2 Youth *: Civic Service 1 year Optional paid 100 USD / month. 100m USD / year youth fund for startups. Sport: 1 stadium by territory. * 8.3 OBJECTIVE *: 5M Youth jobs. 40% MPs 2031. Pillar 8 - Environment & Mines * * 9.1 Forest *: 0 clear deforestation 2031. Refoire 1m ha / year. Carbon market. * 9.2 MINES *: Applied mining code. 10% royalty to local communities. Local Transformation: More crude cobalt export. * 9.3 Green Energy *: Inga Hydroelectricity for Africa. Solar mandatory public buildings. Implementation & financing * * 10.1 Budget *: reallocation. End waste: -30%. Corruption: -20%. MINES: + 50% Recipes if control. * 10.2 Priorities 100 days *: pay officials, launch school canteens, open single window, audit mining contracts. * 10.3 Follow-up *: Online public board table. Each minister sign performance contract. * 10.4 Call *: Congolese, Join Socialist Politics Kongolais Vision Leonce Kambere to build this Congo. Membership: Free by year Rules of Procedure Type * Internal Regulations Socialist Party Kongolais Vision Leonce Kambere- Adopted by Congress of 22/04/2026 Article 1: Membership 1.1 Form + 2 photos + copy elector card + 5000 CDF. 1.2 Decision Office section under 30J. Remedy possible political office. Article 2: CONTRIBUTION 2.1 Simple Member: 5,000 CDF / AN. Frame: 50,000 CDF / year. Elected: 5% allowance. 2.2 Fault 6 months = Suspension Vote rights. Article 3: Discipline 3.1 Warrings: Absence 3 Meetings, non-payment, treason, corruption, tribalism. 3.2 Sanctions: Warning, Suspension 6 months, Exclusion by National Council. 3.3 Procedure: Commission Discipline, Law Defense, Call Congress. Article 4: Applicant Candidates Elections 4.1 Primary in each constituency. 1 member = 1 vote. 4.2 Criteria: Party card 2 years, virgin locker, written project, deposit paid. 4.3 Final list validated Political Office. Parity H / F respected. Article 5: Finance 5.1 Treasurer presents accounts each month political office. 5.2 Annual external audit mandatory. Publication website. 5.3 Signature: President + Treasurer for expense> 1000 USD. Article 6: Meetings 6.1 Cell: 1 time / month. Section: 1 time / 2months. National Council: 2 times / year. 6.2 Quorum: 50% + 1. Simple majority decisions unless statutes. Article 7: Communication 7.1 Only President, SG, spokesperson speak to the party. 7.2 Social networks: Charter to respect. No insult. Done at Kinshasa, 04/22/2026 Signed: President Kambale Kambere Leonce. Secretary General Katende Kanyamanda Dinelis Members VIP Muhindo Sivavughe Félicien Leticia Kitakya Kambale Kagheni Statutes LDI Church Ministries-ASBL Confectional Preamble We, Christians, gathered by faith in Jesus Christ, let the LDI ministry church be able to worship God, evangelize, and serve the nation according to Romans 13: 1. We respect the constitution of the DRC and the laws in force. Title I: Name, Headquarters, Duration Article 1: Name: LDI Church Ministries. Acronym: LDI Ministries Article 2: Headquarters: Kinshasa. Possible branches in the provinces. Article 3: Duration: Unlimited. TITLE II: PURPOSE AND DOCTRINE Article 4: Purpose: 1. Celebrate the worship and teach the Bible. 2. Evangelization and implantation of churches. 3. Social works: schools, hospitals, orphanages. 4. Frame weddings, baptisms, funeral according to faith. Article 5: Doctrine: Evangelical and Pentecostal. Confession of faith in the appendix. Reference: Bible, symbol of the apostles. Article 6: Apolitanism: The Church does not make partisan politics. She

prays for the authorities. Title III: Members Article 7: Categories: Faithful, communicating members, workers, pastors. Article 8: Admission: confession of faith, baptism, written commitment. Article 9: Discipline: Warning, Suspension, Excommunication by Council of Olders. TITLE IV: Organization Article 10: Organs: 1. General Assembly: All communicating members. Supreme organ. 2. Council of the Elders: directs the Church. 5-12 members elected 5 years. 3. Legal representative: elected by AG. Official acts sign. Mandate 5 years renewable. 4. College of pastors: responsible for the spiritual ministry. 5. Statutory Auditors: 2 elected officials, control finance. Article 11: The legal representative can change the doctrine without Ag 3/4. Title V: Resources Article 12: Dîmes, Offerings, Donations, Legacy, Income Social Works. No lucrative business activities. Article 13: Accounting held according to Ohada. Required annual audit. Review deposited minice. TITLE VI: DISSOLUTION Article 14: Extraordinary AG 3/4 Votes. Net assets paid to another Christian asbl of the same doctrine. Done at Kinshasa, 18/4/2026 Legalized Founding Signatures: Kambale Kambere Leonce Katende Kanyamanda Dinelis Rules of the LDI Church Ministries Article 1: Worship 1.1 Cults Sunday 8th 11h and Wednesday 17h-19h. Punctuality required. 1.2 Decent outfit. Silent phones. Article 2: Finance 2.1 Dîme = 10% Income, voluntary but taught. Free offering. 2.2 Count: 3 people. 24h bank deposit. No charges without receipt. 2.3 Pasteur salary voted AG. Annual budget displayed. Article 3: Discipline 3.1 Public sins: Immorality, Flight, Drunk, Division. 3.2 Matthew procedure 18: 1. Only. 2. With 2 controls. 3. In front of Church. 3.3 Sanctions: Sale Sale Suspension, Removal If Worker, Excommunication. Article 4: Marriage 4.1 6 months Mandatory prenuptial education. 4.2 No wedding with non-believer. No divorce except adultery. 4.3 DOT respected according to custom, but not imposed by Church. Article 5: Workers 5.1 Appointment: After 2 years member, training, ancient vote. 5.2 Revocation: serious misconduct, ancient vote 2/3. ### * Part 5: Traps to avoid * 1. * Name of pastor ≠ Name Church *: Put the OSBL Owner of the Field, not the pastor. Otherwise succession conflicts. 2. * Politics *: a pastor can see, but the church can not endorse candidate. Risk withdrawal approval. 3. * Silver *: Never have personal M-PESA accounts for tithe. Still account "LDI Church Ministries Church". Annual audit. 4. * Noise *: Declaration Bourgmestre + soundproofing if residential area. Fines 500 USD. 5. * False prophets *: min Justice refuses if doctrine judged "public order disorder". Rest biblical. Confession of evangelical faith confession of faith Church LDI Ministries based on the Holy Scriptures Article 1: The Holy Scriptures We believe that the Bible, composed of the 66 pounds of the old and New Testament, is the Word of God inspired, infallible, supreme authority in matters of faith and life. 2 Timothy 3:16 Article 2: God We believe in one God, externally in three people: Father, Son and Holy Spirit. Creator of heaven and earth. Deuteronomy 6: 4, Matthieu 28:19 Article 3: Jesus Christ We believe that Jesus Christ is the only son of God, conceived from the Holy Spirit, born of the Virgin Mary. True God and true man. Death on the cross for our sins, resurrected on the third day, mounted in heaven, will come back to judge alive and dead. John 1: 1, 1 Corinthians 15: 3-4 Article 4: The Holy Spirit We believe in the Holy Spirit who convinces sin, regenerated, lives in the believer, gives the spiritual

gifts for the edification of the Church. Acts 1: 8, 1 Corinthians 12 Article 5: Man and sin The man created in the image of God fell into sin by Adam. All have sinned and are deprived of the glory of God. Salary of sin = death. Romans 3:23, 6:23 Article 6: The salvation Salvation is a free gift of God by grace, received by faith in Jesus Christ alone. Neither by the works nor by religion. Ephesians 2: 8-9. It produces repentance, new birth, sanctification. Article 7: The Church The Universal Church is the body of Christ composed of all the redeemed. The local church is the visible expression where believers gather for worship, teaching, communion, sacrament and baptism. Matthew 16:18, Acts 2:42 Article 8: Ordinances 1. Baptism: Immersion of the believer in the name of Father, Son, Holy Spirit. Public testimony of faith. 2. Sacation: bread and wine in memory of the death of Christ. Matthew 28:19, 1 Cor 11: 23-26 Article 9: The Christian life believing is called to holiness, love, honesty, respect for the authorities. Romans 13: 1. He pays his taxes, works, rejects corruption, adultery, theft, lies, occultism. Article 10: The marriage and the family Wedding: Union between a man and a woman for life. Genesis 2:24. Divorce authorized in case of adultery only. Family: parents educate children in the Lord. Article 11: The last things we believe in the visible return of Jesus Christ, to the resurrection of the dead, in the last judgment, to eternal life for the saved and the eternal perdition for the rebels. Apocalypse 21: 1-8 Article 12: Relationship with the State We respect the laws of the DRC, pray for the authorities, pay taxes. We do not do partisan politics as an unequs. The state does not interfere in the doctrine. John 18:36 Done at Kinshasa, 21/04/2026 Legal representative: Muhindo Sivavughe Felician PV of constitutive assembly made before bailiff or notary. 6 copies. Minutes of the Constitutive General Assembly Church LDI Ministries The year two thousand and twenty-six, on the 21st of April, at 2 pm, in Kinshasa, Municipality of Gombe, avenue des Fardcs No. 245, was held the general assembly constitutive of the Church LDI Ministries upon summoning of Mr. Kambale KAMBERE LEONCE The founder. There are present: 9 founding members 1. Kambale Kambere Leonce born on 18/03/1999 at 13 hours. Profession: Engineer. Nationality: Congolese. Passport number: 34085612. Home: butembo, district Matanda, avenue Lubwe 2. Muhindo Sivavughe Felicien 3. Kambale Kagheni Melchizedch 4. Katende Kanyamanda Dinelis 5. Kaserka Migheri 6 KITAYA LETICIA 7. MUHINDO KAMBERE 8.MASIKA KAMBERE 9.KAVIRA KAMBERE AGENDA: 1. Adoption of the name and object 2. Reading and adoption of the statutes and the confession of faith 3. Election of the Legal Representative and the Council of Ancients 4. Fixing the Head Office 5. Various Resolutions: First Resolution: The Assembly unanimously adopts the name "LDI Ministries Church" with the object of worship, evangelization and social works according to the Bible. Second resolution: After reading, the Assembly unanimously adopts the statutes and the confession of faith annexed to present PV. Third resolution: are elected for a 5-year term of office: - Legal Representative: Muhindo Sivavughe Félicien unanimously. - Council of the Ancients: - Statutory Auditors: Fourth Resolution: The headquarters is set at Kinshasa Gombe Fifth Resolution: Mandate is given to the legal representative to fulfill all formalities of obtaining legal personality at the Ministry of Justice. The agenda exhausted, the session is

adjourned at 15 hours. Done at Kinshasa, the 21/4/2026 signed: The President of the meeting: Kambale Kambere Leonce, the founder and promoter The secretary of meeting: Katende Kanyamanda Dinelis The Other Members: Seen for legalization Signatures The notary / bailiff: Mutunda Alain Letter of request to the Minister of Justice * LDI Church Ministries Headquarters: FARDC Avenue, Shared Gombe, Kinshasa Tel: +256 741 722868 | Email: contact@egliseeldiministries.org Kinshasa, 21/04/2026 N / Ref: 001 / EG / RL / 2026 to His Excellency Minister of State, Minister of Justice and Keeper of the Seals in Kinshasa / Gombe concerns: request to grant the legal personality Excellence The Minister, I have the honor to come very respectfully with your High Authority to solicit the granting of the legal personality in favor of the confessional non-profit association called "LDI church Ministries" in accordance with Law No. 004/2001 of 20 July 2001. Indeed, the main purpose of the Church LDI Ministries is the exercise of the worship, the teaching of the Bible, the evangelization and the realization of social works such as schools and health centers, In the strict respect of the constitution of the Democratic Republic of the Congo and the laws of the Republic. It was formed on April 21, 2026 at the Constitutive General Assembly, set of minutes in the appendix. It has 500,000 faithful and has a seat at the address above. To this end, I agree with the documents required by law: 1. Six copies of the legalized statutes 2. The confession of faith 3. The minutes of the constitutive assembly 4. The act of commitment of the legal representative 5. The judicial record of the legal representative 6. The certificate of nationality of the legal representative 7. The theological resume and theological degree of the legal representative 8. The proof of the existence of the head office 9. The list of 7 founding members with legalized signatures 10. The receipt of payment of the filing fees I undertake, Name of the LDI Church Ministries, to respect the national unity, the laws of the country, public order and good morals. In the hope of a favorable sequence, please accept, Excellency the Minister, the expression of my very high consideration. Legal Representative Muhindo Sivavughe Felican Financial Regulation Church - Standards OHADA Financial Regulations Church LDI Ministries Compliant OHADA Uniform Act on Accounting Law Article 1: Principles 1.1 Any money belongs to God. Transparent management according to 1 Cor 4: 2. 1.2 Accounting exercise: January 1st to December 31st. 1.3 Currency: Congolese franc CDF. USD accepted, converted Central Bank rate day. 1.4 Zero tolerance misappropriation. Parently: restitution + discipline + justice. Article 2: Resources of the Church 2.1 Ordinary: Dîmes, Offerings, Promises of Faith. 2.2 Extraordinary: Donations, Legacy, Grants, Income Social Works. 2.3 Prohibited: Trade, Wear, Political Fund, Whitening. Article 3: Collection and counting procedure 3.1 Collection: Minimum 3 counters designated by old council. Never the pastor alone. 3.2 Count: Immediately after worship, in camera, on the collection PV signed by 3. 3.3 PV model: date, worship, cdf species, species USD, M-PESA, total, signatures. 3.4 Banking deposit: 24h business max. Stapled slip at the PV. Account: "Church LDI Ministries" only. Article 4: Expenses 4.1 Any expense> 100 USD = exit good + invoice + approval 2 signatures. Signatories: Legal Representative + Treasurer or 2 former designated. 4.2 Caisse: max 500 USD species. Chest 2 keys.

4.3 Wages: paid on the 25 per transfer. OHADA BULLETIN MANDATORY. 4.4 Forbidden: Advance without schedule, loan to limb, unpieceless expenses. Article 5: Annual budget 5.1 prepared by Treasurer October. Vote AG December. 5.2 Keys Recommended Distribution: - Ministry & Missions: 30% - Social Works: 20% - Salaries & Loads: 30% - Operating Temple: 10% - Savings / Investment: 10% 5.3 No line exceeded + 10% without extraordinary AG. Article 6: OHADA Accounting 6.1 Accounting Plan: Simplified Syschada for ASBL. Class 1: own funds | Class 6: Loads | Class 7: Products. 6.2 BOOKS MANDATORY: Journal, Great Book, Inventory Book. 6.3 Annual Financial Statements: Assessment, Result Account, Flow Table. Deposited by Justice before June 30th. Article 7: Control 7.1 Statutory Auditors: 2 elected AG, non-old. Annual report to the GA. 7.2 Council of Olders: Quarterly check box + bank. 7.3 AG: Budget Voting and Treasurer Quitus. 15J balance sheet display before AG. Article 8: Real estate 8.1 Land / Temple bought in name "LDI Church Ministries Sarl", never a pastor name. 8.2 Land Title Guarded Safe Bank + Copy Min Justice. 8.3 Sale: Impossible without AG 3/4 + Authorization min Justice. Article 9: Sanctions 9.1 Flight: Immediate restitution + suspension + complaint if> 1000 USD. 9.2 Neglect: Warning, then revocation financial function. Done at Kinshasa, the 21/04/2026 adopted by AG. Legal Representative: Kambale Kambere Leonce The Treasurer: Leticia Kitakya PV Collection - LDI Church Ministries Date: / /. | Cult: 1st / 2nd CNF species: _____ | Species USD: _____ M-PESA / AIRTEL: _____ | Total CDF: _____ Counters: 1 ._____ 2 ._____ 3 ._____ Signatures: ___ ___ ___ N ° BORDEREAU Filing: _____ Date Deposit: _____ Work contract Pasteur * Compliant Code of Labor DRC. Legalized at the labor inspection of the work contract with indefinite duration between: Employer: LDI Church Ministries ASBL, No. Arrested Min Justice:, headquarters: Kinshasa represented by: Muhindo Sivavughe Félicien hereinafter "The Church" and Employee: [Name, Postname, First Name] ..... Born the / / to ....., nationality: Congolese Card No. Elector: ....., n ° INSS: ....., Home: ..... hereinafter "The Pastor" It is agreed the following: Article 1: Engagement The Church commits the pastor as a full-time pastor from ..... Article 2: Functions 2.1 Preaching, Teaching, Sacation, Baptism, Marriage, Funeral. 2.2 Pastoral visits, soul cure, follow-up training. 2.3 Spiritual supervision of departments. Monthly Report to the Old Council. 2.4 Schedule: Non fixed Vu Nature Department. Rest: Monday + 1 month leave / year. Article 3: Remuneration 3.1 Monthly gross salary: 800,000 CDF 3.2 Advantages: Housing Function or allowance 300,000 CDF + Transport 100,000 CDF + communication 50,000 CDF. 3.3 DEDUCTIONS: INSS 5% Employee, IPR According to DGI scale. 3.4 Payment: Bank transfer on the 25th of each month. Article 4: Pasteur obligations 4.1 Exemplary morality. Conjugal fidelity. Abstinence alcohol / tobacco. 4.2 Respect confession of faith and statutes. Forbidden teaching other doctrine. 4.3 Confidentiality: Secret cure of soul. Penal Code Art 69. 4.4 Exclusivity: No other paid employment without written agreement. Article 5: Obligations Church 5.1 Paying salary in time. DECLARE INSS and IPR. 5.2 Respect Freedom Consciousness of the pastor in doctrine limits. 5.3 Ensure Continuing Education 1 time / year. Article 6: Duration and termination 6.1 CDI with period test 6 months. 6.2 Notice: 3 months

each party. In writing. 6.3 Heavy fault: immorality, heresy, misappropriation = revocation without notice after discipline according to Pierre and Paul. 6.4 Departure: Home Restitution, Church Property. No indemnity if heavy fault. Article 7: Intellectual property 7.1 Sermons, books, songs created during contract belong to the pastor. 7.2 The Church keeps free use free for its internal needs. Article 8: Litigation 8.1 Conciliation: Ancient Council + 1 neutral external pastor. 8.2 Failure: Kinshasa / Gombe Workers Court. Made in 3 copies in Kinshasa, the 21/4/2026 Church LDI Ministries Church The pastor ..... the labor inspector ..... Annex: signed pastoral code of conduct. OHADA Payroll - DRC Church * Compliant Labor Code RDC + SYSCOHADA. Payroll period Period: ..... | Bulletin: [001/2026] Employer LDI Church Ministries Church ASBL No. Arrested Min Justice: | NIF: A00000003 | N ° INSS Employer: 378a Address: Kinshasa Gombe Employee Name: ..... Function: Pasteur holder | Category: Frame | N ° INSS: ..... Date Commitment: ..... | Seniority: ..... An ..... Month Location Family: Married, 15 Children's Label | Base | RATE | CDF gain | Retention CDF Basic salary | 30 days | | 800,000 | Housing allowance | Package | | 300,000 | Transport indemnity | Package | | 100,000 | Communication Compensation | Package | | 50,000 | Total gross | 1,250,000 | QPO (working share) INSS | 1,250,000 | 5.00% | | 62,500 IPR (Professional Tax) | 1,187,500 | Scale * | | 91,250 Total retained | | 153,750 net to pay | 1,096,250 | * IPR 2026 RDC scale: 0% to 524,000 CDF. 15% from 524,001 to 1,120,000. Calculation: (1,187,500 - 524,000) x 15% = 99,525. Children's abatement: -8,275. IPR = 91,250 Payment Mode: Transfer Bank Pldk Bank N ° Account 00001 on the date of ..... paid leave: balance at ..... = ... days Patronage contributions for info: INSS QPP 13% = 162,500 | INPP 1% = 12,500 Total Employer Cost = 1,425,000 CDFs made to Kinshasa, the ..... Employer The employee "for acquit" * Note *: for secretary at 400,000 crude CDF, IPR = 0 because under Threshold 524,000. Inss 5% only = 20,000. Net = 380,000. Donation register + tax receipt DGI * * 2.1 Register of donations - to hold connected, side and initialed * Register of donations and liberalities received LDI Church Ministries - Year 2026 | N ° | Date | Name donor | NIF if cied | Nature | CDF Amount | USD Amount | Destination | No. Received | Signature | | 1 | 05/01/26 | Kambale Jean | | Species | 50,000 | | Operation | 001 | | | 2 | 12/01/26 | SARL MALAIKA | A1234567Z | Transfer | 2,000,000 | 750 | Construction | 002 | | | 3 | 15/01/26 | Anonymous | | M-PESA | 10,000 | | Orphanage | 003 | | | ... | | | | | | | | | Total January: 2,060,000 cdf + 750 USD Auditor Visa: _____ Date: 05/02/2026 * 2.2 Tax Receive Model for Donor - DGI Exemption Highly Rights Tax Derice Company According to Code Tax Art 115. Receipt of Don No 00022/2026 Art 115 DRC tax code Recipient of the donation: LDI Church Ministries ASBL No. Arrested min Justice: ..... DU ..... NIF: A00000003 | Headquarters: Fardcs Avenue, Kinshasa Donor: Name: SARL MALAIKA NIF: A3801333Z Address: Kinshasa Gombe We certify that we have received from the company above the sum of: two million francs Congolese (2,000,000 cdf) for seven hundred fifty US dollars (750 USD) Date donated: 12 January 2026 Nature: Donation in cash by bank transfer Assignment: Construction of the Temple This

donation is assigned to non-profit activities of the ASBL in accordance with its social object. It is entitled to tax deduction within the limits provided for by law. Done at Kinshasa, 12/01/2026 for the Church LDI Ministries Church The Kambale Kambale Kambale Leonce The Treasurer Leticia Kitakya * DGI Rule *: Only donations with NIF Donor + received compliant are deductible for companies. Max 1% turnover. For natural person: no deduction but proof for donor. Request F92 ANR - Bank Account ASBL * LDI Church Ministries ASBL No. Arrested min Justice: Headquarters: FARDC Avenue, Shared Gombe, Kinshasa Tel: +256 741 722868 Kinshasa, Le 21/4/2026 N / Ref: 002 / EG / RL / 2026 to the Deputy Head of the National Intelligence Agency (ANR) in Kinshasa / Gombe concerns: Form Application F92 for opening bank account Mr. Director General, I have the honor to come very respectfully with your high authority to solicit the granting of Form F92, in accordance with interdepartmental instruction, in order to allow our confessional non-profit association called "LDI Ministries Church" to open a bank account for management transparent of its resources. Indeed, the LDI Ministries Church has obtained the legal personality by ministerial decree N ° of the Ministry of Justice and keeps seals. It is the subject of worship, evangelization and social works. The solicited bank account will be used exclusively to: 1. Receive the titles, offerings and donations of the faithful 2. Pay the staff salaries according to Labor Code 3. Expenses of operation and investment 4. Receive the grants of the partners the signatories of the account will be: 1. Kambale KAMBERE LEONCE 2. Leticia KITAYA OPERATION: Joint signature mandatory. For this purpose, along the record: 1. Copy Order Mini Justice Granting Legal Personality 2. Copy Statutes Legalized 3. Copy PV Election Legal Representative 4. Copy Card Elector + Passport Legal Representative 5. Copy Card Elector + Passport Treasurer 6. Certificate of headquarters 7. List 3 Members Council Ancient I commit to this account is used in accordance with the laws of the Republic and provide any report to the ANR upon request. In the hope of a favorable sequence, please accept, Mr. Administrator, the expression of my highest consideration. Legal representative Kambala Kambere Leonce Annual Financial Report Ohada presented each year at the GA before 30 June. Revised Syscohada compliant. Financial report Exercise 2026 LDI Church Ministries ASBL No. Arrested Min Justice: | NIF: A00000003 Period: 01/01/2026 to 31/12/2026 I. MORAL REPORT AND MANAGEMENT OF THE COUNCIL OF FOR ANCIALS Exercise 2026 was marked by [Implantation, Construction, Faithful Growth of X to Y]. Objectives Achieved: 1. Regular worship 2. [Social work launched] 3. OHADA Accounting. Difficulties: [Ex: inflation, delay donations]. Outlook 2027: [Ex: Finish Temple, Open School]. II. Assessment at 31/12/2026 - CDF | Active | Gross | AMORT | Net n | Net N-1 | Passive | Net n | Net N-1 | | --- | --- | --- | --- | | ** Immobilized Active ** | | | | ** Equity ** | | | | Land | 20,000,000 | 0 | 20,000,000 | 0 | Report again | 5,000,000 | 0 | | Constructions | 50,000,000 | 2,500,000 | 47,500,000 | 0 | Exercise result | 8,500,000 | 5,000,000 | | Sono material | 8,000,000 | 1,600,000 | 6,400,000 | 2,000,000 | ** TOTAL I ** | 13,500,000 | 5,000,000 | | ** TOTAL I ** | 78,000,000 | 4,100,000 | 73,900,000 | 2,000,000 | ** Debts ** | | | | ** circulating active ** | | | | | Suppliers | 1,200,000 | 500,000 | | Bank | 12,300,000 | | 12,300,000 | 3,800,000 | INSS / IPR to

pay | 500,000 | 300,000 | | Case | 500,000 | | 500,000 | 200,000 | ** TOTAL II ** | 1,700,000 | 800,000 | | ** TOTAL II ** | 12,800,000 | | 12,800,000 | 4,000,000 | | | | ** Total active ** | 90,800,000 | 4,100,000 | ** 86,700,000 ** | ** 6,000,000 ** | ** Total passive ** | ** 86,700,000 ** | ** 6,000,000 ** | III. Result account 2026 - CDF | Charges | N | N-1 | Products | N | N-1 | | --- | --- | --- | --- | | ** Expenses operating ** | | | ** Operating Products ** | | | | Gross salaries | 18,000,000 | 6,000,000 | Dîrses and offerings | 45,000,000 | 15,000,000 | | Social charges 19% | 3,420,000 | 1,140,000 | Assigned donations | 15,000,000 | 2,000,000 | | Rent / ELEC / Water | 6,000,000 | 2,400,000 | Social Works Recipes | 3,000,000 | 0 | | Evangelization | 5,000,000 | 1,000,000 | ** TOTAL I ** | ** 63,000,000 ** | ** 17,000,000 ** | | Social works | 12,000,000 | 500,000 | | | | | Depreciation staff | 4,100,000 | 800,000 | | | | | Other charges | 5,980,000 | 160,000 | | | | | ** TOTAL I ** | ** 54,500,000 ** | ** 12,000,000 ** | | | | | ** Result = Products - Charges ** | ** 8,500,000 ** | ** 5,000,000 ** | | | | Iv. Annexes 1. Method: Accounting Commitment Syscohada. Linear amortization 5 years material, 20 years building. 2. Staff: 3 employees. Pastor, secretary, guardian. INSS / INPP / PAID PAID. 3. Assignment Result 8,500,000 CDF: Report again for construction 2027. 4. Commitments: Credit Construction 0. Pledge: None. V. AUDITORS AUDITORS INSIDE TESTING KAMBALE KAMBERE LEONCE AND DYNELIS KANYAMANDA, AUDITORS Elected by AG of 21/4/2026, certify the accounts. The financial statements are regular, sincere and give a faithful image of heritage. We give quitus to the treasurer and recommend approval of accounts. Done at Kinshasa, the ..... Signatures VI. Resolution AG The General Assembly of ..... approves the accounts 2026 and gives quitus. The President of the meeting: Founder Kambala Kambere Leonce The Secretary: Kate Kanyamanda Dinelis Request for Exemption VAT - DGI * Legal Base: Tax Code Art 13 Exonery Asbl non-profit. To be tabled Taxation Branch, Kinshasa. ÉGLISE LDI MINISTRIES ASBL

N° Arrêté Min Justice:

NIF: A00000003

Siège: Kinshasa

Kinshasa, le .....

N/Réf: 003/EG/RL/2027

À Monsieur le Directeur Général des Impôts

Direction Générale des Impôts (DGI) in Kinshasa / Gombe concerns: Request for Exemption from Value Added Tax (VAT) General Director, in accordance with the provisions of Article 13, point 3 of the Tax Code as amended to date, I have the

honor to solicit your High benevolence The granting of the VAT exemption in favor of the confessional non-profit association "LDI ministry church". Indeed, our Church has obtained the legal personality by ministerial decree n ° DU. It is a non-profit asbl whose object is exclusively worship, evangelization and social works of general interest: [Ex: orphanage, free school, health center]. Our resources come only from the title, offerings and voluntary donations of the faithful. We do not realize any commercial or lucrative operations. Our activities are disinterested. This exemption will allow us to allocate the entire donations received to social and spiritual actions, including: 1. Construction of a temple to welcome the faithful 2. Operation of the orphanage ..... of ..... Children 3. Distribution food at the poor I undertake To use the goods and services acquired excluding VAT only for the needs of the ASBL and to submit to any control of your services. To this end, I enclose the file: 1. Copy Ordered Justice Granting Legal Personality 2. Copy Statutes of the ASBL 3. Certificate NIF 4. Activity Report 2026 5. FINANCIAL STATEMENTS 2026 Certified 6. List of members of the Council of the elders in the hope of a favorable follow-up, please. To accept, Mr. Director General, the expression of my highest consideration. The Legal Representative Kambala Kambere Leonce Attachments: 06 * DGI procedure *: 1. Removing the DGI, Legislation. Guard accused reception. 2. Delay: 60 days. Possible survey on site. 3. If agreement: you receive VAT exemption certificate valid for 2 years renewable. 4. This attestation to suppliers. They charge HT. 5. Declaration: Even exempt, declares VAT 0 each month via DGI form. Legal Calendar LDI Church Ministries ASBL DRC - Civil Year * * Base *: Labor Code, Tax Code, Law 004/2001, Ohada. Limit dates = last business day. Month maturity who Where to place / pay Amount / sanction if delayed ** January ** ** 15 Jan **: Declaration + Payment IPR December treasurer DGI / BANK 10% penalty + 2% month ** 15 Jan **: Declaration + Payment INSS December treasurer INSS / BANK 20% increase ** 15 Jan **: December VAT Declaration Even if 0 treasurer DGI 50,000 CDF fine ** 31 Jan **: Annual Declaration DGI + INSS salaries treasurer DGI + INSS Mandatory for agents ** February ** ** 15 Feb **: IPR + INSS January treasurer DGI / INSS idem ** 15 Feb **: January VAT treasurer DGI idem ** 28 Feb **: Fence N-1 accounts by treasurer treasurer internal prepares AG ** Mars ** ** March 15 **: IPR + INSS February treasurer DGI / INSS idem ** March 15 **: February VAT treasurer DGI idem ** 31 March **: Reporting Statutory Auditors cac old council before AG ** April ** ** 15 Apr **: IPR + INSS Mars treasurer DGI / INSS idem ** 15 Apr **: Mars VAT treasurer DGI idem ** 30 Apr **: Ordinary General Meeting rep. Legal at headquarters Budget Voting, Quitus. Mandatory PV ** May ** ** May 15 **: IPR + INSS April treasurer DGI / INSS idem ** May 15 **: VAT April treasurer DGI idem ** 31 May **: Filing Financial Statements N-1 MIN JUSTICE rep. Legal min Removal Accreditation if 3 years fault ** June ** ** 15 June **: IPR + INSS May treasurer DGI / INSS idem ** 15 June **: VAT May treasurer DGI idem ** 30 June **: Deadline Deposit FINANCIAL STATEMENT DGI treasurer DGI 500,000 CDF fine ** July ** ** 15 Jul **: IPR + INSS June treasurer DGI / INSS idem ** 15 Jul **: VAT June treasurer DGI idem ** 31 Jul **: INPP Annual Declaration treasurer inpp 1% Salary mass ** Aug ** ** 15 August **: IPR + INSS July treasurer DGI / INSS idem ** 15

August **: July VAT treasurer DGI IDEM ** September ** ** 15 SEP **: IPR + INSS August treasurer DGI / INSS idem ** 15 Sep **: August VAT treasurer DGI idem ** 30 Sep **: Physical inventory Property Church old + treasurer internal Mandatory Ohada ** October ** ** 15 Oct **: IPR + INSS September treasurer DGI / INSS idem ** 15 Oct **: September VAT treasurer DGI idem ** 31 Oct **: Budget N + 1 Project Ready treasurer old council For voting December ** November ** ** 15 Nov **: IPR + INSS October treasurer DGI / INSS idem ** 15 Nov **: VAT October treasurer DGI idem ** 30 Nov **: Old Board Valid Budget N + 1 old internal before AG ** December ** ** 15 Dec **: IPR + INSS November treasurer DGI / INSS idem ** 15 Dec **: November VAT treasurer DGI idem ** 15 Dec **: AG Budget Vote N + 1 if not done April rep. Legal at headquarters statutes ** 31 Dec **: Closing exercise. Caisse stop. Treasurer internal Base balance ### * Other non monthly maturities * Maturity when WHAT ** EACH EMPLOYER ** In 8 days of hiring DISSITION INSS + Target Contract Work Inspection ** Every quarter ** 15 Apr, 15 Jul, 15 Oct, Jan 15 IBPR deposit if profit> 0. Normally Asbl 0 ** every 2 years ** Date anniversary stopped Renewal Exemption VAT DGI ** every 5 years ** DATE ELECTION Elective AG: Rep. Legal + old + CAC ** if purchasing field ** in 3 months notarial act mutation title land preservation titles ** if construction ** before work Building permit Urbanism + Bourgmestre ** if event> 500 pers ** 15 days before Declaration Police + Bourgmestre Model SMS Reminder to Treasurer * "Reminder Church: IPR + INSS + VAT to be paid before the 15. Payrolls to print. God blesses the order. 1 Corn 14:40" Die / Offering Receipt - Strakes * LDI Church Ministries Church ASBL No. Arrested Min Justice: | NIF: A000000003 Seat: Fardc Avenue, Common Gombe, Kinshasa "Bring Treasury House All the tithes ..." Malachie 3:10 Receipt No. 00001 Date: __ / __ / 2026 Worship: Sunday 1st / 2nd / Wednesday / special received from: _____ The sum of: _____ FC in letters: _____ Nature: [] Dîme [] Offering [] Promise [] Donation Project: _____ Mode: [] Cash [] M-Pesa [] Airtel Money [] Transfer "that everyone gives as he has solved in his heart, without sadness or constraint" 2 Cor 9: 7 Thank you. May God bless you a hundredfold. For the Church, the treasurer: Leticia Kitakya Annual Activity Report - Min Justice * Mandatory annually before 31 May according to law 004/2001. To be deposited by Cults, Ministry Justice. 3 copies. Activity Report - Exercise 2026 LDI Church Ministries ASBL No. Arrested: DU | NIF: A00000003 Period: 01 January 2026 to 31 December 2026 I. Identification 1.1 Name: LDI Church Ministries Church ASBL 1.2 Headquarters: Kinshasa 1.3 Legal representative: Kambale Kambere Leonce since the Foundation 1.4 Subject: worship, evangelization, social works according to Articles of Articles 4 1.5 Action area: Kinshasa + [Other provinces if extensions] + remainder of the world II. Spiritual life 2.1 Members: 01/01/2026 = 120 | 31/12/2026 = 210 | Growth = + 75% 2.2 Cults: 52 Sunday + 52 Wednesday = 104 held. Average Presence: 150 2.3 Baptisms: 25 | Saintes-Cènes: 12 | Blessed Weddings: 4 | Funeral: 2 2.4 Active departments: Sunday School 30 Children, Youth 40, Women 50, Praise 12 2.5 Training: 2 seminars. Themes: Christian Family, Finance according

to God III. Evangelization and implantation 3.1 Campaigns: 2 in Kinshasa and Kampala.Persons affected: ~ 1,500 3.2 Extensions: 1 cell open to Kingabwa in Oct 2026. Responsible: Mukendi Marc 3.3 Media: Facebook Page 200,000 subscribers. Radio show LDI Ministries Church 1h / week IV. Social works - Art 4 Statutes 4.1 Orphanage of the Foundation PLDK: 15 children supported. Budget: 8,000,000 CDF. Donations: Food, clothes 4.2 School PLDK Education: 60 primary pupils. 3 teachers paid. Free for orphans 4.3 One-off actions: Distribution 200 school kits Sep 2026. Don blood April 2026 4.4 Partners: DNLS NGO for Drilling, LD Company, Don Cement V. Administration and Finance 5.1 Meetings: 4 Old Tips, 1 Ordinary AG on 28/04/2026. PV available 5.2 Staff: 3 employees reported INSS. Pastor, secretary, guardian. Salary paid up-to-date 5.3 Heritage: Land 20x25m Acquired Title 201. Temple 200 places in construction 60% 5.4 Accounting: held according to Ohada. Certified 2026 financial statements. Result: +8,500,000 CDF 5.5 Controls: Statutory Auditors OK. No litigation. Vi. Report with authorities 6.1 Respect Laws: No conviction. Collaboration Bourgmestre for Security 6.2 Tax Declarations: IPR, INSS, VAT deposited each month. Exemption VAT n ° 367 6.3 Difficulties: Noise nuisance resolved by soundproofing March 2026. VII. Outlook 2027 7.1 Objectives: Finishing Temple, Open Health Center, reach 350 members 7.2 Forecast budget: 95,000,000 CDF. Sources: DIES 70%, Donations 20%, Partners 10% 7.3 Needs: Extension authorization, customs exemption SONO Material VIII. Conclusion The Church LDI Ministries Church has operated in accordance with its statutes and laws of the DRC in 2026. It contributes to social peace, education and moralization. We seek the continuation of the kindness of the department. Done at Kinshasa, Le ..... Legal Representative Kambale Kambere Leonce Attachments: 1. PV AG approved the report 2. Financial statements ..... (Year). 3. Updated list of elders. Statutes Type Sarl Press Agency * Statutes Leonce Magazine SARL Press Company within the meaning of Law No. 96-002 Title I: Form, Name, Object, Headquarters, Duration Article 1: Form: Limited Liability Company Law of Law Ohada. Article 2: Name: Leonce Magazine SARL Article 3: Social object 1. Collection, processing, verification and dissemination of written information, photo, audio, video to customer media. 2. Production of dispatches, reports, surveys, news photos. 3. Content syndication, image bank, digital archiving. 4. Training of journalists, media consulting. 5. Edition of periodic paper and digital publications. 6. Any connected operation. Article 4: Headquarters: Fardc Avenue, N °, Municipality of La Gombe, Kinshasa. Possible provincial offices. Article 5: Duration: 100 years old. TITLE II: SOCIAL CAPITAL Article 6: Capital: 10,000 USD minimum recommended. Divided into 100 units of 100 USD. Released at 100% to the Constitution. Deposit Bank + Notary declaration. Article 7: Associates: Kambale Kambere Leonce: 60 units, family and knowledge of Kambale Kambale Leonce: 40 units. TITLE III: Management and publication management Article 8: Stewardship: Kasereka Luis appointed manager for 4 years. Extended powers. Article 9: Director of publication: Mandatory by law 96-002. Conditions: Congolese, 25 years old, diploma journalism or 5 years experience, virgin locker. Mr. Pierre Desproges is appointed director of publication. Criminally responsible for content Art 74 Law 96-002. Article 10: Editor-in-Chief: Otshudi Degociacias. UNPC

Press Card No. 45000Ae Title IV: Social Exercise - Accounts Article 11: Exercise: 1 January - 31 December. Ohada Accounting. CAC if it> 250,000 USD. Article 12: Distribution: 5% legal reserve, then dividends in Units. Done at Kinshasa, 23/4/2026 legalized signatures. Statement to Minister Communication * Leonce Magazine SARL RCCM: CD / Kin / RCCM / 24-A-10000 | NIF: A00000003 Seat: Fardc Avenue, Gombe, Kinshasa Kinshasa, 23/4/2026 in His Excellency The Minister of Communication and Media in Kinshasa / Gombe concerns: Statement of existence of a company Press Request for the receipt - Law n ° 96-002 Excellence Mr Minister, in accordance with Article 8 of Law No. 96-002 of 22 June 1996, I have the honor to declare the existence of the press company called "Leonce magazine SARL" and to solicit the relevant receipt. 1. Legal form: SARL RCCM CD / KIN / RCCM / 24-A-10000 2. Purpose: General Press Agency. Collection and dissemination of text, photo, video 3. Periodicity: continuous flow 24/7 4. Languages: French, Lingala, Swahili, English 5. Broadcast area: DRC + International via the Internet 6. Publishing Director: Pierre Desprice, Congolese, Graduate France 2015, European press map N ° 198AH 7. Professional journalists: Mukongili Charles, Card No. 1288; Germaine Yuyu 8. Headquarters: Address above. 3 Offices, Writing Room 10 Post We are committed to respecting the Constitution, the laws of the Republic, the ethics and to rectify any inaccurate information Art 59 Act 96-002. Attachments: 11 documents according to official list. Please accept, Excellence, the expression of my high consideration. Kasereka Luis Indispensable internal documents * 1. Check 2 sources min. Cut. Distinguish doing and comment. 2. Respect Privacy. Presumption innocence. No payment of sources. 3. Rectify without delay if error. Guaranteed reply right. 5. Absolute source protection. Art 73 Law 2023. 6. No hate speech, tribalism, incentive violence. Sanction: Warning, suspension, dismissal for heavy fault. * 5.2 Contract Type Client Media * Key clause: "The agency provides dispatchs. Only responsible for the publication. Agency guarantees to plagiarize. Client pays x USD / month for dispatches / day. Reproduction right assigned for 1 publication." * 5.3 Dispatcher register * N ° Date / Time title author source DP Visa send time Customers 001 21/04/26 08H12 DRC: Minister Ministers ... jkk primed ok 08:15 Radio Okapi, ACP ... ### * Part 6: Legal Calendar Press Agency * Maturity Detail ** Every 15 ** IPR + INSS + VAT like any sarl ** each year before March 31 ** Deposit 2 copies of any publication at min Com. For Agency: Annual Report Titles ** Every 2 years ** RENEWAL CARDS UNPC Journalists ** if Change DP ** Declaration min COM within 30 days if not fine 1,000 USD ** if defamation ** Right of reply within 3 days or 48h so daily Art 60 Law 96-002 * Criminal risks *: defamation 1-6 month prison + fine. Offense Chief State 3 months-3 years. Art 74-77 Law 96-002. Director Publication Responsible. Headquarters Accord Folder - Ministry of Plan * # document details Model / Where to have it ** 1 ** ** Letter Request Accord seat ** to the Minister of the Plan. Reasons, Domain, Zones, Duration Template below Doc 1 ** 2 ** ** Statutes International Headquarters ** Statutes of the parent house, translated French, legalized Embassy DRC International seat ** 3 ** ** Decision Admin Council ** PV that decides open Office RDC + Name Department Country International seat ** 4 ** ** Original country accreditation ** Evidence recognized NGOs in country

seat Local Ministry ** 5 ** ** Presentation NGO ** History, mission, global budget, country of intervention ** 6 ** ** TRIENNAL RDC ** PROGRAM ** Objectives, Activities, Budget 3 years, Target Provinces, ODD ** 7 ** ** Forecast budget 1 year ** Detailed expenses. Min 500,000 USD / year Required Practice ** 8 ** ** Letter Commitment ** Respect Relaxation RDC, non-political interference, local recruitment 70% Model Doc 2 ** 9 ** ** CV Country Representative ** Diploma + humanitarian experience. Country criminal record ** 10 ** ** Passport Rep. Country ** Legalized copy ** 11 ** **Organigramme bureau RDC** Postes: Rep Pays, Admin-Fin, Programmes, Log

12 ** Evidence financing ** Letter Donors: EU, USAID, etc. Or bank statement> 250K USD Donors ** 13 ** ** Certificate seat ** Kinshasa Office Lease Contract Owner * Delay *: 3-6 months. * Fees *: 0 USD officials, but intensive follow-up. * Result *: Interdepartmental Order + Foreign Affairs. Valid 5 years renewable. Letter Request Headquarters Agreement * PLDK NGO, DNLS NGO and the other NGO Headquarters: Luxembourg www.egliseld.free.com Kinshasa, 21/4/2024 to His Excellency Minister of State, Minister of the Plan Kinshasa / Gombe concerns: request for siege agreement for the establishment of our organization in the Democratic Republic of the Congo Excellency Minister, the Pldk NGO organization, founded in 2026 in Luxembourg, recognized by public utility, in the honor of Soliciting with your high authority the granting of a seat agreement in the Democratic Republic of Congo in accordance with Law No 004/2001. 1. Presentation: PLDK NGO works in health, education, emergency in the world. Annual budget: 80m USD. Partners: UNICEF, WFP, EU. 2. Purpose in the DRC: Contribute to ODD 2, 3, 4 by [specific programs]. Zones: North Kivu, Kasai, Kinshasa. Duration: 5 years renewable. 3. BUDGET DRC: $ 2,500,000 USD / year Funded by Engency Kambale Kambere Leonce. Creative 45 jobs including 35 nationals. 4. Commitment: Sovereignty Respect, DRC laws, non-political interference, coordination with sectoral ministries. We designate Mr. Vincent Kanyamanda as a country representative. Please find in Appendix the 13 regulatory rooms. In the hope of a successful collaboration in the service of the Congolese people, please accept, excellence, the expression of our high consideration. For the Board of Directors, the Chief Executive Officer Julien Le Clerc Type Commitment * Engagement of the PLDK NGO We, Pldk NGO, we are committed to: 1. Respect the Constitution, the laws and regulations of the DRC. 2. Do not carry out any political, subversive or contrary activity to good morals. 3. Recruit at least 70% of Congolese national staff with equal jurisdiction. 4. Coordinate our programs with technical ministries: health, EPSP, humanitarian actions. 5. Present annual activity and financial report at the Ministry of the Plan before March 31. 6. Pay taxes on expatriate and national wages according to Code Tax. 7. Import material franchise only after Authorization min plan + finance. 8. Close Office and repatriate expatriates upon request from the government with notice 3 months. Non-compliance entails immediate withdrawal siege agreement. Done at Kinshasa, 21/4/2024 The Country Representative Vincent Kanyamanda Statutes Office RDC Statutes Foundation Leonce Kambere Rdc Law

Congolese - Law 004/2001 Article 1: Name: Foundation Leonce Kambere Ground floor Article 2: Purpose: Represent the Leonce Kambere Foundation in the DRC. Implement health projects, education according to framework agreement signed with min plan. Article 3: Headquarters: Luxembourg. Duration: Unlimited. Article 4: Members: 7 Minimum Congolese + PLDK NGO Legal person. Article 5: Organs: AG, Administration Council, Congolese legal representative mandatory. Article 6: Resources: PLDK Company Grants. No public collection without authorization. Annual Operational Documents * Document maturity recipient ** 1. Activities Report ** 31 March min Plan + min sectorals ** 2. Audited financial report ** 31 March min plan + donors ** 3. Annual work plan ** January 31 min plan + governors ** 4. INSSS / IPR ** Declaration Every month INSS / DGI Even exempt, declares ** 5. Visas renewal ** before expiration dgm for expatriates ** 6. OCHA Report ** monthly OCHA So humanitarian, for 3W ### * Part 7: Benefits Seat Accord vs. Risks * Benefits Obligations / Risks ** 1. VAT Exemption ** on local shopping with certificate ** 1. Compulsory annual report ** Otherwise suspension ** 2. Customs Franchise ** Import Vehicles, Hardware ** 2. 70% National Staff ** Control Inspection Work ** 3. Courtesy visas ** expatriates ** 3. Non-strict political interference **. Tweet critical = expulsion ** 4. IT Plate ** Vehicles ** 4. Audit Government ** possible each year ** 5. Functional immunity ** Limited ** 5. Withdrawal agreement ** by decree, without recourse. Company "Agency of 100 Engineering Scholarship Léonce Kambere Statutes Type Sarl Statutes 100 Scholarships of Engineer Leonce Kambere SARL Educational Services Society Title I: Form - Object - Seat Article 1: Form: Law of Law Ohada. Article 2: Name: 100 Engineering Scholarship Leonce Kambere SARL Article 3: Corporate Purpose: 1. Council, Orientation and Accompanying Students for Obtaining National and International Scholarships. 2. Constitution of files, translation, Coaching, Preparation IELTS Tests / TOEFL / SAT. 3. Placement of students in Partner Universities for service charge. 4. Organization of trade shows, fairs, conferences on studies abroad. 5. Edition of guides and digital information platforms. 6. Any related operation. Excluded: Guaranteeing obtaining Scholarship. Obligation of means only. Article 4: Headquarters: Luxembourg Article 5: Duration: 100 years. Title II: Capital Article 6: Capital: 5,000 USD min. 100 units of 50 USD. Released 100%. Done at Kinshasa, 21/4/2026. Legalized signatures. Joint documents # document Detail ** 1 ** ** Notarial statuses ** 4 copies. Notary 150 USD ** 2 ** ** Declaration subscription ** Notary ** 3 ** ** Certificate Capital Deposit ** Bank: 5,000 USD min blocked 48h ** 4 ** ** GENERAL CLAISTER ** TGI GOMBE. 20 USD ** 5 ** ** Copy Manager Elector Card ** - ** 6 ** ** contract lease seat ** 3 months min ** 7 ** ** RCCM + ID NAT ** delivered by Guce. Fresh ~ 200 USD * After Guce *: NIF at the DGI + bank account + INSS Affiliation. Articles: Bonds Society 5.1 Obligation of Means: Board, File Correction, Coaching. 5.2 No obligation of result: The Company does not guarantee obtaining a scholarship or visa. Final decision = University + Embassy. Articles: Fees 6.1 Service charges: 500 USD Non-refundable, payable signature. 6.2 Participated expenses: FEES University, Visa, Translation = by Charge student. Article 7: Termination 7.1 If student abandons: 0 refund. 7.2 If Proven fault company: refund 50% max. Article 8: Litigation: Tribunal

Trade Kinshasa / Gombe. * Without this contract *: student who misses his scholarship drags you for "scam". 90% of cases. ASBL / Scholarship Foundation * #### * PART 1: STATUTES ASBL * STATUTES 100 Scholarships Leonce Kambere for Excellence SARL ASBL - Law No. 004/2001 Title I: Name - Purpose Article 1: Name: 100 scholarships Leonce Kambere for Excellence SARL for Excellence Asbl Article 2: Purpose: 1. Grant total or partial scholarships to deserving Congolese students. 2. Levels: maternal, primary, illiterate, license, master, doctoral in Luxembourg and foreign (DRC, etc.). 3. Priority Areas: Science, Engineering, Medicine, Agronomy. 4. Academic monitoring of Fellows. Obligation Results. 5. Collection funds from patrons, companies, donors. Article 3: Headquarters: Luxembourg. Duration: Unlimited. Title II: Staffing and Resources Article 4: Initial Staffing: 20,000 USD brought by founders. Inalienable. Article 5: Resources: Donations, Legations, Grants, Income Staffing. No lucrative activity. TITLE III: Fellows Article 6: Criteria: Nationality (all). Article 7: Committee Selection: 5 members including 2 teachers university. Sovereign decision. Article 8: Fellowship: Obligation Finishing Education + Return Serve DRC 3 years min otherwise reimbursed. Done in Luxembourg, 21/4/2024. Joint documents # document Detail ** 1 ** ** Legalized statuses ** 6 ex. Notary ** 2 ** ** PV Constitutive Assembly ** 7 Founders Min ** 3 ** ** Act engagement rep. Legal ** Respect Lois ** 4 ** ** Locker + CV Rep. Legal ** - ** 5 ** ** Regulation granting scholarships ** Criteria, amounts, jury. Model Doc 2 ** 6 ** ** Evidence Staffing 20K USD ** Bank certificate ** 7 ** ** Min EPSP Accreditation ** Letter Min EpsP Recognizing Educational Work ** 8 ** ** Program 3 years ** How many scholarships / year, budget, partners * Time *: 6 months min Justice + 3 months min EPSP. * Fees *: 250 USD deposit. Regulation granting scholarships - Joint on the regulations granting of granting of the granting of the Engineer Leonce Kambere Article 1: Eligibility 1.1 Anyone 1.2 State diploma or min. 1.3 Good will at work. 1.4 Priority Area: STEM + Medicine + Agro + Vet + Electronics 1.5 Morality: 2 letters Recommendation. Article 2: Amount 2.1 DRC: Minerval + 100 USD / Month Subsistence. 2.2 Foreign: Minerval + ticket + 300 USD / month. Max 15,000 USD / year. Article 3: Procedure 3.1 Application Call: January. Website + radios. 3.2 Filing: March. Test written April. Interview May. 3.3 Results: June 30th. Contract signed July. ARTICLE 4: Scholarship obligations 4.1 Average 14/20 min each year. Otherwise suspension. 4.2 Half-yearly report. Internship was mandatory. 4.3 Back Serve DRC 3 years after studies. Moral bail. 4.4 Refund if unjustified abandonment or fraud. Article 5: Committee 5.1 5 Members: 1 legal rep, 2 teachers UNIV, 1 civil society, 1 lessor. 5.2 majority decisions. Minutes signed. Done at Kinshasa, 21/04/2026 Annual legal schedule Common to 2 Options Maturity sarl asbl ** 15 each month ** IPR + INSS + DGI VAT IPR + DGI INSS. VAT 0 if exonerated ** 31 March ** - Report Activities min Justice + min EPSP ** 30 June ** Filing Financial Statements DGI Filing Financial Statements DGI + min Justice ** 31 Dec ** Inventory + AG Inventory + AG + Fellowship Report with Clause Back to the Country * Scholarship Agreement between: Lessier: 100 Scholarships Leonce Kambere Asbl, No. Arrested Min Justice: Headquarters: Luxembourg Represented by: Kambale Engineer Kambere Leonce and the

Fellow: ..... / ...., Congolese Card No. Elector: ....., Passport No. ....., Home: .....: ..... [Parent / guardian name], elector card number: ....., Home: ..... below "The deposit" It is agreed as follows: Article 1: Purpose The Foundation grants a scholarship to follow the curriculum or other types of scholarships. For a duration of ..... 20 ..... to 20 ..... Article 2: Amount and Nature of the Exchange 2.1 Annual Amount: 15,000 USD Covering: Minerval, Insurance, A / R Ticket 1 Times, Gonday Allowance 300 USD / month. 2.2 Payment: Minerval direct at university. Subsistence Monthly transfer stock. 2.3 The scholarship is neither a salary nor an acquired right. Renewable every year. Article 3: Bonds of the Ball of 3.1 Academics: maintain average 14/20 min or equivalent. Send notes notes each semester. Repetition = Suspension purse. 3.2 Conduct: Respect Countries Home + Regulation University. No policy. Any condemnation = termination. 3.3 Report: Half-yearly report Activities at the Foundation. 3.4 Stage: Perform 1 internship / year in the DRC if possible July-August. ARTICLE 4: Return and service clause - Essential Obligation 4.1 The Fellow is committed to the honor to return to the DRC within 3 months following school or diploma. 4.2 It undertakes to work in the DRC for a minimum of 3 years in public or private sector, at the service of national development. 4.3 Evidence: Contract Job work or attestation Creation company to provide each year. 4.4 Exception: Doctoral pursuit accepted if written agreement Foundation. Report bond return. Article 5: Sanctions and reimbursement 5.1 Unjustified abandonment, Exclusion, Insufficient average 2 years: Refund 100% are perceived. 5.2 Non-return in the DRC After studies: Refund 200% are collected as damages, except in case of force majeure validated by Council Foundation. 5.3 The Fellow and the deposit are in solidarity debtors. The foundation can continue either. 5.4 Refund: Max Timeline 5 years with interest 5% / year. Article 6: Duration and termination 6.1 Contract: Duration Studies + 3 years Obligation Service. 6.2 Termination by foundation: heavy fault, false file, condemnation. 6.3 Fees: Debt extinct. Article 7: Litigation 7.1 60-day amicable conciliation. 7.2 Failure: Tribunal de Grande Instance Kinshasa / Gombe. Congolese law applicable. Done at Kinshasa, 3 copies, the ..... / ..... / 2026 The Stock Exchange ..... of the group of 100 Scholarships of the Engineer Leonce Kambere The Fellow The Notary Application for ASBL Scholarships * 100 scholarships Leonce Kambere for Excellence ASBL No. Arrested Min Justice: NIF: A00000003 Headquarters: Luxembourg Luxembourg, 21/4/2026 N / Ref: 001 / Fe / EN / 2026 to His Excellency Madam Minister of State, Minister of Primary, Secondary and Technical Education in Luxembourg concerns: Application for Educational Work Excellence Scholarship Excellence, in accordance with Ministerial Order No. Minedn / Cabmin / 0042/2011 Periodic and extracurricular works, I have the honor to solicit the accreditation of the 100 Engineer Leonce Kambere stocks as an educational work specializing in the granting of scholarships, economic and social. 1. PRESENTATION: The 100 scholarships, Luxembourg Law ASBL approved by Order Min. Justice No. 001, has the social purpose of supporting school excellence through the granting of total or partial scholarships to Luxembourg students and the deserving world. Families deprived first and rich after. 2. Activities: Since our

creation, we have granted 100 scholarships in one month. Program 2027-2029: 50 scholarships / year. Levels: secondary, license, master and levelless. Priority Areas: Stem, Medicine, Agronomy, Electronics. 3. Criteria: Acceptance 4. Financing: Initial staffing 20,000 USD + Grants. Budget 2027: USD 300,000. 5. Impact: Fight against school loss, promotion Excellence, ELITE TRAINING FOR GLOBAL DEVELOPMENT. BREAKFACE BOXERS: None. We are committed to working with your services, forward annual fellows and meet all departmental guidelines. Attachments: 1. Copy Order Ordit + Statutes ASBL 2. Regulations Granting of the Scholarships 3. PV Committee Selection Type 4. Estimated Budget 3 years 5. List 7 Board members 6. Type contract in the hope of a favorable suite, please accept, Excellency, Excellence Madam Minister, the expression of our high consideration. Legal Representative Ronald McDonald Business Plan - SARL Agency Scholarships * Business Plan - 100 Scholarships Leonce Kambere Sarl "Your bridge to the World Universities" 1. Problem 90% students ignore existing scholarships. 80% Folders rejected for vice form. Unorganized brain leak = No return. 2. Solution Educational Services Agency: Information + Coaching + Folder + Visa Prep. Average obligation. 3 Packs: 200/500/1000 USD. 3. Target Market: 50,000 Secondary Finalists / An Kinshasa + 20,000 L1-L2 Students. Accessible market 1% = 700 customers / year. Competition: informal, unreliable. We = 1st Pro with office + site + approval. 4. Economic Model Revenue: Fees Service 500 USD Middle X 300 customers An 1 = 150,000 USD. + Commission Universities Partners 10% Minerval = 50,000 USD. + IELTS 100 formations USD X 200 = 20,000 USD. CA An 1 = 220,000 USD. Loads: Salaries 5 Staff 60k, Rent 12k, 20K marketing, other 28k = 120k. Net income year 1 = USD 100,000. Threshold profitability: 20 customers / month. 5. Manager team: Ronald McDonald 10 years Education, Master UK. Pedagogical Director: Kalonji Tshiswamba, Ex-Ifasic, UNPC Card. Coach Visa: Katsuva WA Kasivwira Daniel, former embassy. 6. Pre-launch traction: 50 pre-registered. 2 Universities Canada Conventions Signed. Online website. 7. Need Financing Request: 30,000 USD. Usage: 6K Office Deposit, 4K Furnishing, Marketing Launch 10K, 10K Bearing Fund. Offer: loan 24 months 8% or 15% parts. 8. Social impact year 1: 300 students placed. 60% fellows. 100% followed. Visa rate 70% vs. 20% national. Back clause: Awareness 3 years DRC service. Contact: Kambale Kambere Leonce | +256 741 722868 | www.egliseldi.com.free RCCM: CD / KIN / RCCM / 24-A-00001 Private school approved in the DRC *. Legal Base: Framework Act No. 14/004 of February 11, 2014 + Order Min EPSP N ° Minepsp / Cabmin / 0082/2011. Legal status of the School SARL School Accreditation Min EPSP approved at EPST #### * a. Appointment documents of the promoter = natural person * # document Detail ** 1 ** ** Approval application ** Letter to Minister EPSP. Model Doc 1 below ** 2 ** ** Statutes asbl legalized ** Object = "Primary and secondary education". 6 ex ** 3 ** ** PV Constitutive Assembly ** 7 Founding Members Min ** 4 ** ** JUDICIAL CASTER PROMOTEUR ** <3 months. TGI ** 5 ** ** CV + Promoter Diploma ** min. If not pedagogue, qualified prefect hiring ** 6 ** ** Act commitment ** Respect Framework 2014, National Program, Secularism ** 7 ** ** Bank certificate ** Solvency: 10,000 USD min in account to start documents from our infrastructure

(joint documents) document Norms min EPSP ** 8 ** ** Title plot or lease 9 years ** Name asbl. Min 1,000 m² primary, 2,000 m² second ** 9 ** ** Cadastral Plan + Location ** Urbanism. Not in flood / industrial zone ** 10 ** ** School architecture plan ** by authorized architect. 6 classes min, office, latrines h / f ** 11 ** ** Certificate Compliance ** Urbanism: buildings with standards. 1.5 m² / pupil / class ** 12 ** ** Hygiene Report ** Ministry Health: Drinking Water, 1 WC / 25 students, Infirmary ** 13 ** ** Security Report ** Police / Firefighters: Rescue, Fire extinguishers, Fence ** 14 ** ** Photos Facilities ** classes, benches, tables, office, courtyard, latrines ** 15 ** ** Furniture inventory ** 1 Bench / 2 students, 1 table + chair / teacher. Invoices Pedagogical documents annexed # document Detail ** 16 ** ** Educational project ** 10 pages: Vision, values, settlement, discipline. Model Doc 2 ** 17 ** ** Course program ** Commitment Follow EPSP National Program. Manual list ** 18 ** ** School calendar ** Compliant National Calendar min EPSP ** 19 ** ** File Prefect / Director ** CV, Diploma D6 Min, Locker, Contract, EPSP Accreditation ** 20 ** ** List 6 teachers min ** CV, Diplomas, contract, assignment by class. 70% qualified ** 21 ** ** Minerval Grid ** fees offered. Must be approved EPSP. No abuse Advertising documents annexed document Detail ** 22 ** ** Reviews Sous Proved ** Local inspection comes to visit. Favorable opinion required ** 23 ** ** Reviews Chief Division EPSP ** After subprudic ** 24 ** ** Received fee deposit ** 500 USD Treasury Public ** 25 ** ** Ordered Provisional Opening ** issued by governor. Valid 1 year Application Accreditation min EPSP * School PLDK No. Arrested min Justice: 0034 Seat: Kinshasa Gombe Kinshasa, 21/04/2026 N / Ref: 001 / EC / EPSP / 2026 to His Excellency Minister of State, Minister of Primary, Secondary and Technical Education in Kinshasa / Gombe concerns: Application for approval for opening a private primary and secondary school Excellence Madam Minister, in accordance with Framework Act No. 14/004 of 11 February 2014 I have the honor to solicit the approval for the opening of the private establishment called "Pldk School". 1. Promoter: SARL PLDK SCHOOL, Approved Ministry Justice n ° 0034. Subject: Teaching. 2. Level: primary 6 years + general secondary 6 years. Complete cycle. 3. Capacity: 300 students. 6 primary rooms + 6 secondary rooms. 4. Site: Parcel 2,500 m², Title n ° 006, Municipality Gombe. New buildings to standards. 5. Personal: Prefect: Gilbert Kayisavera, D6 Pedagogy, 10 years experience. 12 graduate teachers. 6. Program: Commitment to Furturally Follow EPSP National Program. 7. Minerval: 500 USD / year secondary. Grid subject to approval. 8. Educational Project: Excellence, Discipline, Work. Join Regulation. We are committed to respecting secularism, the national unity and all laws of the Republic. Attachments: 25 regulatory documents. In the hope of a favorable suite, please accept, Excellence, the expression of our high consideration. The Promoter / Legal Representative Kambala Kambere Leonce Educational Project Educational Project Pldk School "Discipline, Work, Excellence" I. Vision Training Congolese Congolese citizens, honest, patriots, capable of serving DRC. II. Values 1. Work: 0% cheating. Rigor. 2. Respect: students, teachers, authorities, flag. 3. Excellence: average promotion 13/20 min. 4. Cleanliness: uniform, hygiene, environment. 5. Secularism: no mandatory religious course. Respect beliefs. III. Disciplinary Regulation 3.1

Resistance: Mandatory uniform. Short hair boys. 3.2 Punctuality: 7:30 start. 3 delays = 1 day exclusion. 3.3 Prohibited: Phone, drug, violence, cheating, romantic relationship. 3.4 Sanctions: Warning, exclusion 3J, Discipline, Reference. 3.5 Parents: mandatory convocation. Educational contract signed back. Iv. Pedagogy 4.1 Method: National Program + 20% English, Computer Science. 4.2 Evaluation: 2 questions / month, 2 exams / year. Bulletin to parents. 4.3 Support: Studies led 16h-17h for students in difficulty. 4.4 State Reviews: 100% Presentation. Goal 80% success. V. Fresh 2026-2027 5.1 Minerval: Primary 300 USD, secondary 500 USD / year. Payable 3 tranches. 5.2 Included: registration, courses, newsletters. Excluded: uniform, books, transport. 5.3 No hidden fee. Received for any payment. Done at Kinshasa, 21/04/2026 The Management Committee Status Type SARL School Statutes School SARL SARL Law No. 004/2001 Article 1: Name: School SARL Article 2: Purpose: To create, organize and manage an institution of nursery education, Primary and Secondary According to Framework 2014. Article 3: Headquarters: Kinshasa.Dure: Unlimited. Article 4: Members: Founders, Mr. Kambale Kambere Leonce, the engineer. Article 5: Organs: AG, Board of Directors, Management Committee, Direction. Article 6: Committee Management: 5 members elected 3 years. Manage school. Engages prefect. Article 7: Resources: Minerval, donations, state subsidies. No benefit distribution. Article 8: Surplus: Reinvested in School: Lab, Library, Salaries. ARTICLE 9: DISSOLUTION: Net asset to other ASBL school designated by min EPSP. Done at Kinshasa, 21/04/2026. Signatures Required Annual Documents Joints After Opening Document maturity recipient ** 1. Statistics Return ** September 30th subprudic ** 2. Financial Report ** 31 March min Justice + EPSP ** 3. List of students + teachers ** October 30 EPSP ** 4. PV Council Discipline ** if student return Parents + EPSP ** 5. INSSS / IPR ** Declaration Every month INSS / DGI ** 6. Application Jury Reviews State ** March EPSP Otherwise students not registered * Trap # 1 *: Open without temporary decree. Closing + fine 5,000 USD. False diplomas. * Trap # 2 *: Change Minerval in progress year without EPSP. Suspension approval. * Trap # 3 *: unskilled teachers. 70% must have mini teaching. Teacher's employment contract + grid salary EPSP 2026 * Forms of labor + scale min EPSP + Private education collective agreement. Employment contract for an indefinite period between: Employer: School PLDK SARL, EPSP EPSP 0034:, seat: Kinshasa represented by: Ekofo Jeanine below "The school" and employee: ....., born the ..... / ..... / ..... to ..... Elector card number: ....., n ° INSS: ....., Diploma: D6 Pedagogy / Graduat / License Home: ....., Municipality ..... below "The teacher" It is agreed the following: Article 1: Commitment The school hires the teacher as a teacher of ..... at the level ..... Article 2: Functions and obligations 2.1 Dispense 24 periods / week depending on schedule. Preparation course, correction, monitoring. 2.2 Participate CLASS TIPS, EDUCATIONAL MEETINGS, TRAINING. 2.3 Keep Class Log, Text Notebook, Ratings Registry up-to-date. Underpropper control. 2.4 Respect National EPSP Program. Forbidden pay payments for students in his class. 2.5 Duty Reserve: No policy, religion, tribalism in class. ART 9 Framework Act 2014. 2.6 Presence: 7:00 to 14:00 Mon-Fri + Sat 7:00-

12:00. Holidays: according to EPSP calendar. Article 3: Compensation - Private EPSP Scale 2026 3.1 Basic salary according to qualification: | Qualification | Monthly Base Salary CDF | USD equiva ~ 2800 | | --- | --- | --- | | ** D6 Educational ** | ** 450,000 CDF ** | ** 160 USD ** | | ** Graduate / Bac + 3 ** | ** 650,000 CDF ** | ** 230 USD ** | | ** License / Bac +5 ** | ** 900,000 CDF ** | ** 320 USD ** | | ** Prefect / Director ** | ** 1,500,000 CDF ** | ** 535 USD ** | 3.2 Premiums: Transport 50,000 CDF + Housing 100,000 cdf if not housed + chalk 20,000 cdf 3.3 Gross salary [license]: 900,000 + 170,000 = 1,070,000 cdf 3.4 Deductions: INSS 5% = 53,500 | IPR schedule = 78,375 | Net = 938,125 CDF / month 3.5 Payment: Bank transfer on 28 of each month. 12 months paid including 2 months vacation. Article 4: Duration and leave 4.1 CDI with test 3 months. 4.2 Leave: School holidays July-August paid + 1 month paid. 4.3 Notice: 3 months. ARTICLE 5: CHECALLY FAULT 5.1 GUIDANCE VEIMPORT, TREATE TO EXAMINATIONS 5.2 EPSP Inspection EPSP unfavorable on lessons = warning then dismissal. Article 6: Litigation Labor Inspection and Labor Court. Done at Kinshasa, Le ..... Pldk School The teacher ..... * Note *: Public salary = 250,000 CDF. Private must pay + to keep good teachers. Min 450,000 D6. RULES OFFER PROFESSIONS - To sign Parents * Rules of Procedure PLDK School - Year 2026-2027 "Discipline, work, excellence" I, the undersigned ..... [Name student], class ..... [], and my parent ..... [Name], have read and read and Accept this regulation. Chapter 1: Discipline and Resistance 1.1 Schedule: 7:25 Firm portal. 7:30 am course. Delay = 0 to 1st hour. 3 Deaths = exclusion 1J. 1.2 Uniform mandatory: white shirt, pants / blue skirt. No fantasy. Natural hair short boys, simple girls braids. No makeup, jewelry, wicks. 1.3 Cleanliness: cut nails, closed shoes. Inspection Monday morning. 1.4 Absolute Prohibitions: Telephone, Knife, Drug, Alcohol, Cigarette, Pornography, Lovers in / On the School. Search possible. 1.5 Violence: Magazine = Discipline Council + exclusion 3J min. Recurrence = reference. Chapter 2: School work 2.1 Presence: 100% mandatory course. Absence = parent ticket + catch-up. 10 unjustified absences = failure. 2.2 Cheating: 0/20 + exclusion 3J + -5 Driving. Recurrence = reference. 2.3 Homework: Facts every day. Capitan notebooks and signed parents every week. 2.4 Average passage: 50% in each branch + 60% total. Otherwise failure. 2.5 Respect Teachers: Raise, silence. Insolence = exclusion. Chapter 3: School Fees 3.1 Annual Minerval: [500 USD] Payable 3 tranches: Seven 200, Jan 150, Apr 150. 3.2 Delay 15J = Student not allowed in class. No bulletin if debt. 3.3 Damage: parent reimburses broken bench, glass, lost book. Cost price. 3.4 No refund if reference or abandonment. Chapter 4: Health and Safety 4.1 Disease: Infirmary. If serious, parent call + clinic. Parent fee. 4.2 School accident: school insurance covers 50 USD. Beyond a parent. 4.3 Exit: Forbidden 7.30-14h00 except Prefect ticket. Not responsible school outside. Chapter 5: Sanctions 5.1 Scale: 1. Oral warning 2. Written parent 3. Exclusion 1-3J 4. Discipline Council 5. Final return. 5.2 Immediate Reference: Drugs, Weapon, Pregnancy, Flight, Greater Violence on Teacher. 5.3 Appeal: Parent can enter under-proved within 8 days. We are committed to respecting this regulation for the success of our child. Done at Kinshasa, the 21/04/2026 Student: _____ The parent: _____ The Prefect:

Gilbert Kayisavera "Lu and Approved" Business Plan - Private School PLDK for Bank, investor, lessor. A4 format. Business Plan - Pldk School "Training the Elite of Tomorrow in Kinshasa and Congo" 1. Opportunity Request: 40,000 students Without Place Every Back to Kinshasa. Parents Medium class Loans pay 500-800 USD / year for quality + English discipline. Offer: overcrowded public schools 80 / class. Serious private people. 2. Primary school solution + general secondary. 300 students Capacity An 1, 600 year 3. Differentiation: 1. 25 students / Class Max 2. National program + 5h English / week + Computers 3. Strict discipline 4. 80% Exteat achievement. 3. Target market parents: officials, traders, executives. Household income 500-2000 USD / month. Communes: Gombe, Ngaliema, Limete, Bandal. Competition: College Boboto 1200 USD, French high school 5000 USD. We = Middle $ 500 USD. 4. Model Revenue - An 1 pupils: 200 years 1 x 500 USD = 100,000 USD Minerval Cantine + Transport + Uniform Margin: 20,000 USD Total CA = 120,000 USD 5. Loads - An 1 Salaries 15 Staff: 12 teachers x 300 USD X 12 + 3 admin x 400 x 12 = 57,600 USD Rent if not owner: 0 USD. Otherwise 12,000 USD operation: water, elec, chalk, maintenance = 15,000 USD damping building / furniture: 10,000 USD marketing: 5,000 USD Total Loads = 99,600 USD net profit year 1 = 20,400 USD. Margin 17%. 6. CASHER THRESHOLD: 160 pupils at 500 USD. Reasons October year 1. 7. Investment Departure Land + Construction 6 Classes: 80,000 USD Furniture 150 Benches + Office: 10,000 USD Fund Bearing 6 months Salaries: 30,000 USD Total = 120,000 USD Promoter Support: 50,000 USD. Need: 70,000 USD. 8. Team Promoter: Kambale Kambere Leonce, Master in Psychology and Pedagogy and Electronics, 15 years old EPSP. Prefect: Gilbert Kayisavera, doctor in psychology, 20 years experience, ex-boboto. Chief Financial Officer: Léonie Mulyangote, Ohada Accountant. 9. Impact 5 years 3000 students trained. 80% exstat. 50 jobs created. 100 free social fellows. 10. Application loan 70,000 USD over 5 years, 10% interest. Warranty: parcel title + building. Or investor: 30% units against 70,000 USD. Contact: Kambale Kambere Leonce | +256 741 722868 | EPSP Egliseldi.com.Free EPSP Accreditation: No. File No. 2904/2026 University of Emergence and Development Framework N ° 14/004 of 11 February 2014 + Ordinance No. 14/078 of 7 December 2014 + ESU Instruction 2023. Mandatory legal form * ASBL University + SARL Services ### * Part 2: Annexed folders #### * a. Founder's annexed documents = asbl * document Detail ** 1 ** ** Approval application ** Letter to Minister Esu. Model Doc 1 ** 2 ** ** Statutes asbl legalized ** Object = "Higher Education and Research". 10 ex ** 3 ** ** Order Min Justice Asbl ** asbl must exist 2 years min before request univ ** 4 ** ** PV AG Creating University ** Decision + Financial Engagement 500K USD Min ** 5 ** ** PCA judicial locker ** Chairman Board of Directors ** 6 ** ** Bank certificate ** 500,000 USD blocked in the name asbl. Endowment ** 7 ** ** FEASIBILITY STUDY ** 50 pages: need, sectors, employment market, budget 5 years. Academic documents attached document Mini ESU 2023 Standards ** 8 ** ** Academic project ** Vision, mission, values, LMD system. 20 pages ** 9 ** ** Solicited streams ** max 3 at the start. Ex: right, economy, computer science. 1 FAC = 2 departments min ** 10 ** ** Course programs ** For each die: L1 to L3 + M1-M2. LMD compliant time volume. Syllabus

300 pages ** 11 ** ** Rector Folder ** CV, Doctorate / PhD Mandatory, 10 years Education Sup, Locker, Contract, Order Appointment ** 12 ** ** Folder Academic General Secretary ** PHD mandatory. CV + contract ** 13 ** ** List 20 permanent teachers min ** 50% doctors / PhD, 50% masters. CV + Legalized diplomas + contract + locker. No official full time ** 14 ** ** Recruitment Plan 5 years ** reach 1 doctor / 30 students ** 15 ** ** Library Convention ** If not 10,000 books: Convention with Unikin, UPC. Invoices purchase books ** 16 ** ** Laboratory plane ** Info, chemistry, physical according to sector. Hardware list. Min 50,000 USD Invest ** 17 ** ** Academic Regulation ** Credits, evaluation, jury, discipline. 30 pages. Compliant LMD ** 18 ** ** MAQUETTE DIPLOMA ** Compliant national format ESU. Seal dry #### * c. Infrastructure Documents - 200,000 USD Min * # document Mini ESU Standards * 19 ** ** PARK TITLE ** 5 hectares min for campus or 2,000 m² built in the city. Name asbl ** 20 ** ** MASSE CAMPUS ** Architect: Audiences, Offices, Biblio, Labos, Homes, Sport ** 21 ** ** Architecture Plan ** 10 Audiences 100 seater min, 5 offices, biblio 200 places, 2 labs ** 22 ** ** Certificate Compliance ** Urbanism + firefighters + hygiene. 1.5 m² / student ** 23 ** ** Photos Facilities ** Audiences equipped, Biblio, Labos, Offices, Latrines H / F ** 24 ** ** Furniture inventory ** 500 benches, 20 tables, 100 pc, video projectors. Invoices ** 25 ** ** Internet connection ** VSAT / FIBER 50 Mbps Contract Min. Server Room Administrative Documents Joints # document Detail ** 26 ** ** ORGANIZEchart ** Rector, SG AC, SG Admin, Dean, Chiefs Dep, 10 Services * 27 ** ** Minerval Grid ** proposed. Must be social. Max 1,500 USD / year License except medicine ** 28 ** ** Budget 5 years ** Recipes / expenses. Balance year 3. 30% reinvested ** 29 ** ** Reviews Conference Chefs Establishments ** CCE / ESU visit and gives notice. Favorable mandatory ** 30 ** ** OPINION National Council ESU ** After CCE. Session 2 times / year ** 31 ** ** Received fee deposit ** USD 2,000 USD Treasury ** 32 ** ** Act commitment ** LMD respect, no tribalism, secure degrees ** 33 ** ** Partnership Existing University ** Sponsorship 3 years by Unikin / UNILU / UPC Mandatory ** 34 ** ** Laboratory accreditation ** Min health so front medicine. Min agriculture if agro ** 35 ** ** Order opening ** Signed by Minister ESU after favorable opinion. 2-3 years * without decree ESU *: diplomas = toilet paper. Prison for Promoter Art 45 Law 14/004. Application Min ESU University of Emergence and Development ASBL No. Orderer MIN Justice: Headquarters: Kinshasa Gombe Kinshasa, 21/04/2024 N / Ref: 032 / UN / ESU / 2026 to His Excellency Minister of Higher and University Education in Kinshasa / Gombe concerns: Application for approval for the opening of a private university Name: University of Emergence and Development Excellence Minister, in accordance with Framework Act No. 14/004 of 11 February 2014, the ASBL University of L Emergence and development has the honor to solicit approval for the opening of the University of Emergence and Development, Private Higher Education Education. 1. Promoter: Kambale Kambere Leonce, approved min Justice No., having 2 years of existence. 2. Headquarters: 5 hectare campuses in Ngaliema, Title N ° 707. 100 Audiences, Library, 2 Labos Built. 3. Sensières requested year 1: Faculty Right: Public / private law department. Faculty Sciences Eco: Departments Economy, Management. Faculty Sciences: IT

department. 4. Capacity year 1: 500 students. Teacher: 25 including 15 PhD doctors. 5. Rector: Prof. Dr. Kambale Kambere Leonce, PhD in magnetism. Order of teachers. 6. Stationing: $ 600,000 USD + Infrastructure 400,000 USD. Total 1M USD. 7. Sponsorship: Convention signed with University of Kinshasa for 3 years. 8. Minerval: 800 USD / year license. 30% Social Scholarships. We are committed to respecting the LMD system, quality assurance and all departmental guidelines. Attachments: 35 regulatory documents in 4 copies. In the hope of a favorable suite, please accept, Excellence, the expression of our high consideration. The Chairman of the Board Prof. Dr. Kambale KAMBERE LEONCE Plan Study Feasibility - Table Materials * Attached to this folder: 50 pages min. Feasibility Study - University of Emergence and Development I. Executive Summary - 2P II. Context ESU DRC - 3P: 5M students for 300,000 places. 90% deficit. III. Justification - 5p: tensioning channels: info, management, law. Kinshasa 0 University. Iv. Academic Project - 15P 4.1 Vision: Train Elite Integrates for Emergence DRC 2030 4.2 Sectors: Justification Market Employment. Law 200 / year, eco 200, Info 100 4.3 LMD Program: L1-M2 Volume Tables. 180 credits License 4.4 Teacher's body: List 25 with grade, course. Recruitment plan 50 in year 5 4.5 Search: 3 axes. Budget 5% V. Infrastructure Recipes - 5p: Plans, Photos, Costs VI. Market and recruitment - 5p: 2000 finalists zone. Target 500 year 1. Marketing VII. Financial Plan 5 years - 10P 7.1 Investment: 1M USD year 0 7.2 Operation: An 1: 500 HR X 800 = 400K USD. Loads 450k. Deficit -50k An 3: 1500 HR X 800 = 1.2m. 900K charges. Benefit 300K reinvested 7.3 threshold profitability: 1125 students VIII. Impact - 3P: 5000 graduates 10 years. 200 jobs created. 30% IX scholarships. Risks - 2P: Delay Accreditation, Competition, Default Payment X. Conclusion - 1P Appendices: CV 25 Teachers, Campus Plan, Invoices Labo Statutes Type ASBL University Statutes University of Emergence and Development Law No. 004/2001 + Framework Law 14/004 Article 1: Name: University of Emergence and Development ASBL Article 2: Purpose: 2.1 Organize higher education and academic education in any sector approved by UNM ESU. 2.2 Organize fundamental and applied scientific research. 2.3 Reporting to the community: Legal clinic, incubator, consultations. 2.4 Confer Academic Grades: Graduate, License, Master, Doctorate According to LMD. Article 3: Headquarters: Ngaliema. Duration: Unlimited. Article 4: Founding members: 10 min. Natural or legal persons. Article 5: Organs: 5.1 General Assembly: Supreme Power. Budget vote, name CA. 5.2 Board of Directors: 9 members. General policy. Name Rector. 5.3 Council of the University: Rector + Dean + Teachers + Students. Pedagogy. 5.4 Rectorate: Rector, Academic SG, Administrative SG, Budget Administrator. Article 6: Resources: Minerval, donations, subsidies, research. No benefit distribution. Excess = Labos, Biblio, Scholarships. Article 7: Dissolution: Active at other public university designated by UNM ESU. Done at Kinshasa, 21/04/2026. 10 legalized signatures. Obligatory annual documents that we have attached document maturity recipient ** 1. Academic Report ** 30 seven min Students, success, teachers ** 2. Audited financial report ** 31 March min esu + justice Compulsory CAC ** 3. Statistics ** 30 Nov esu Staff by sector / genre ** 4. Jury request ** March esu For diplomas G3, L2, M2 ** 5. RENEWAL AREATION FINIÈRE ** 5 years old esu Rector Contract + Contract

Professor PhD * #### * 1.1 Rector Contract * Mandate Contract - University Rector Between: University of Emergence and Development Asbl, ESU Accreditation No: Kinshasa Represented by: The Chairman of the Board of Directors, Prof. Kambale Kagheni Melchizedch below "The University" and Mandatory: Prof. Ordinary Dr. Muhindo Sivavughe Felicien Born 24/7/1994, Nationality: Congolese, Card No. Elector: 34777900532 Title: Doctor PhD in Psychology, University of Emergence and Development Year 2020 Home: Washington below "The Rector" It is agreed: Article 1: Nomination and Duration 1.1 The Rector is appointed by CA Ordinance of 25/4/2026 for a term of 4 years renewable once, in accordance with Articles 12 and Framework Act 14/004. 1.2 Taking function: 01/10/2026. End Mandate: 30/09/2030. Article 2: Attributions 2.1 represents the university in court and vis-à-vis third parties. Senior Authorizing Officer. 2.2 Ensures academic, administrative, financial management. Chair council university. 2.3 Name Dean, Chiefs Departments After Notice Council University. 2.4 Dipreake sign with min ESU. QUALITY QUALITY AND REVIEW. 2.5 Obligation Residence: Living city seat. Presence 5J / 7 Mandatory. Article 3: Remuneration and benefits 3.1 Monthly treatment: USD 3,500 net paid in USD or CDF equivalent BCC. 3.2 Premiums: Housing 800 USD + Transport 500 USD + representation 400 USD. 3.3 Total monthly: 5,200 USD. 13th December. 3.4 Advantages: vehicle function + driver + 100L fuel / month. Campus house if available. 100% family health insurance. Air ticket / year leave. 3.5 Retention: INSS 5% + IPR according to schedule on gross tax. Net Guaranteed 5,200 USD. Article 4: Incompatibilities 4.1 Rector mandate incompatible with any other public or private mandate, political function, trade. 4.2 Authorized: Teach 6h / week max in his university. Scientific publications. Article 5: Evaluation and revocation 5.1 CA annual evaluation on basis: workforce, success rate, research, financial balance. 5.2 Revocation: Heavy fault, mismanagement, criminal condemnation, 2/3 ca. Article 6: Disputes CCE / ESU Arbitration and then Tribunal Grand Instance Gombe. Congolese law. Made in Kinshasa, the 25/04/2026 The PCA Kambale Kagheni Melchizedch The Rector Kambale Kambere Leonce Contract Permanent Professor PhD Work contract with indefinite life Professor between: Employer: University of the Emergence and development asbl, represented by the rector and employee: Prof. Dr. Leon Kambale Kambere, PhD Psychology and Pedagogy, University of Emergence and Development, Year 2025 Article 1: Commitment 1.1 Grade: Professor [Associate / ordinary]. Faculty [Law]. Department [Private Law]. 1.2 Hourly load: 150h / year course + 150h frame + 200h Search = 500h / year. 1.3 Obligation Publications: 1 Indexed article / 2 years min. Article 2: Remuneration - Private ESU scale 2026 2.1 Base salary according to grade: | Grade | USD net monthly salary | Hours sup 30 USD / h | | --- | --- | --- | | ** Assistant ** Master | ** 800 ** | Yes | | ** Chief Works ** PhD | ** 1,500 ** | Yes | | ** Associate Professor ** | ** 2,200 ** | No | | ** Ordinary Professor ** | ** 3,000 ** | No | 2.2 Prof. Associate: 2,200 USD + Premium Search 300 USD = $ 2,500 / net month. 2.3 Payment: 12 months / year. July-August vacation paid. Bank transfer. 2.4 Advantages: Office, 1 mission Symposium / year paid, 50% mining minor discount. Article 3: Obligations 3.1 Exclusivity: Full time prohibits elsewhere unless authorization Rector 6h / week max. 3.2 Program:

Respect syllabus validated. Deposit Notes 72H after examination. 3.3 Juries: mandatory participation. No minting Cotes = Reference + Criminal. 3.4 Notice: 6 months. Academic year to finish. ARTICLE 4: Termination heavy for sale syllabus, harassment, absenteeism> 15J, plagiarism = removal without notice. Done at Kinshasa, 25/04/2026 The Rector: Kambale Kambale Leonce Professor: _____ Academic Regulations LMD Academic Regulations University of Emergence and Development System LMD - Conform Order 14/078 Title I: General Provisions Art 1: Purpose. Art 2: grades conferred: graduate, license, master, doctorate. Art 3: Academic Year: Oct-June. 2 semesters 14 weeks course + 2 exam. TITLE II: INSTRUCTIONS Art 4: License Conditions: Diploma State 60% min + test. Art 5: Master: 65% License. Art 6: Minerval: [800 USD L, 1000 USD M]. 3 slices. No registration if debt. Art 7: File: Legalized diplomas, attest birth, 4 photos, cert good life. Title III: Organization Studies LMD Art 8: Credit = 15h Student work. License = 180 credits. Master = 120 credits. Art 9: EU = Teaching unit. 30 credits / semester. 6 semesters license. Art 10: 80% mandatory presence. <80% = Not allowed Exams. Art 11: Evaluation: Continuous control 40% + Exam 60%. Note / 20. Art 12: EU validation: average 10/20. Semester compensation if 9.5 and average generated 10. Art 13: Failure: 2 sessions. Failed 2 years EU = exclusion. Art 14: Passage L1> L2: 60 credits. L2> L3: 120 credits. Debt max 12 credits. TITLE IV: Jury and degrees Art 15: Jury end cycle named rector + min esu. 5 teachers including 2 external. Art 16: Mention: 12 Passable, 14 distinction, 16 great distinction, 18 the largest. Art 17: Memory L3 and Master Mandatory. Public defense. Anti-plagiarism 20%. Art 18: Diploma signed rector + min esu. Delay 6 months. Seal dry. Title V: Discipline Students Art 19: Prohibited: cheating, plagiarism, violence, drugs, tribalism, hactating. Art 20: Sanctions: 1. Blame 2. 0/20 EU 3. Exclusion 1 year 4. Final exclusion. Art 21: Discipline Tip: Dean + 2 teachers + 2 students. Contradictory. Art 22: Recourse: Rector 15J then Min ESU. TITLE VI: BODY TEACHER ART 23: Grades: Assistant, CT, PA, PO. Recruitment: PhD + Publications. Art 24: Obligations: 150h Courses, Syllabus, Research, Punctuality. Art 25: Student assessment Each semester. Note <12/20 = WARNING. Title VII: Art Search 26: 1 Center Research / Faculty. Budget 5% Minerval Recipes. Art 27: Required annual scientific journal. Title VIII: Final Provisions Art 28: Modification by Council University + ESU Approval. Art 29: Entry force: year 2026-2027. Done at Kinshasa, the 25/04/2026 The Rector Kambale Kambere Leonce Academic Secretary General Muhindo Sivavughe Félicien The President CA Kambale Kagheni Melchizedech Model Secure Diploma Format ESU * LMD system license diploma The Minister of Higher and University Education and the Rector of the University of Emergence and Development considering Framework Act No. 14/004 of 11 February 2014; Having regard to Ordinance No. 14/078 of 7 December 2014; Given the minutes of the jury of 25/4/2026; Attest that Mr. / Madam ..... Born ..... to ..... has regularly followed the teachings, satisfied with all the tests and publicly supported a memoir entitled: ..... within the Faculty of ..... Department of ..... and obtained the academic rank of ..... Licensee in ..... with

mention ..... after the academic year 20 .....- 20 ..... This diploma gives it the rights and prerogatives attached to this grade. Total Credits: 180 Done at Kinshasa, Le ..... The holder The Rector Kambale Kambere Leonce Minister Esu No. Diploma: One ..... [Code Univ] / L / [Year] ..... NATIONAL N ° NATION: ..... [Code ESU] Dry Seal Hologram ESU QR Code Verification This diploma is printed on secure waterproof paper. Any falsification is punished by law. Verification: www.esu.gouv.cd/diplomes * Mandatory safety elements *: 1. Watermark paper + UV hologram 2. Hologram min ESU 3. QR Code Referring Base ESU 4. Unique National Number Given by ESU 5. Dry Seal In relief Rector + Minister Academic Conversion Convention Unikin Art 23 Order 14/078. Academic Sponsorship Agreement between: Sponsor: University of Kinshasa "Unikin", Ordered Public Establishment No. 81-028 of 3 October 1981 Headquarters: Mont-Amba, Municipality Lemba, Kinshasa represented by: Prof. Ord. Dr. ....., Rector below "Unikin" and Goddress: University of Emergence and Development Asbl, During ESU Approval Headquarters: Kinshasa Gombe Represented by: Prof. Ord. Dr. Kambale Kambere Leonce, rector below "The University Goldule". Preamble given the Framework Act No. 14/004 of 11 February 2014 demanding sponsorship 3 years; Having regard to the application for approval of the University Goddroam filed at UNM ESU; Considering the need to ensure the quality of private higher education; The following is the following: Article 1: UniKin object agrees to sponsor the university Gilling for a period of 3 academic years: 2026-2027, 2027-2028, 2028-2029. Renewable sponsorship 1 time. Article 2: Obligations Unikin 2.1 Academic: Validate Programs Course, Syllabi, Training Models Before Opening. 2.2 JURYS: Delegate 2 UNIKIN professors into each end-of-cycle jury L3 and M2 of the godchild. 2.3 Quality control: Mission inspection 1 time / year: Audiences, Labos, Biblio, Course. Report to min ESU. 2.4 Training: accept 5 goddinking teachers / year in doctoral training in Unikin. 2.5 Degrees: COSIGN Diplomas 3 First Promotions. Mention "Under Unikin Sponsorship". Article 3: Bond obligations Gold Filleule 3.1 Respecting program validated. No modification without a UNIKIN agreement. 3.2 Transmitting student list + teachers every October 30th in Unikin. 3.3 Paying Fresh Referrals: $ 15,000 / year to Unikin to cover missions + juries. 3.4 Apply Recommendations Inspection 90 days Otherwise Unikin removes sponsorship. 3.5 Mention "Under Unikin Sponsorship" on all 3 years documents. Article 4: Termination 4.1 Unikin may terminate if: false declaration, degrees complaisance, non-payment, adverse inspection report 2 years. 4.2 Termination = Immediate stop ESU Goddrote. Art 23 Ord 14/078. ARTICLE 5: Duration and follow-up 5.1 Duration: 3 years ago Arrested Approval Esu Goddrote. 5.2 Committee followed: 2 Unikin + 2 Gandle. Half-yearly meeting. 5.3 At the end of 3 years: Unikin gives opinion compliance with the mini ESU for final approval. Article 6: Litigation conciliation min ESU. Failure: Tribunal Grand Instance Gombe. Made in Kinshasa, in 4 copies, on 25/04/2026 for Unikin for the University Goddinger MIN Health - Faculty Medicine * Interdepartmental ESU-Health 2016. Protocol of Understanding between: Ministry of Health Public, Hygiene and Prevention Headquarters: BLVD of June 30, Kinshasa / Gombe represented by: His Excellency the Minister of Health below "Min

Health" and University of Emergence and Development Asbl represented by: Prof. Dr. Muhindo Sivavughe Felicien hereinafter "The University" Preamble saw the 14/004 framework and the need to regulate medical training; Considering the request for opening medical faculty by the university; Considering the obligation of hospital internships and supervised qualified teachers; The following is the following: Article 1: Purpose Le Min Health authorizes the university to organize the Faculty of Medicine under strict conditions for 5 years renewable. Article 2: Conditions Infrastructures - WHO 2.1 Mandatory Laboratoires Front L1: Anatomy with 5 MIN Cadaver, Histology 20 Microscopes, Biochemistry, Physiology, Microbiology. MIN investment 200,000 USD. Invoices to join. 2.2 Library: 5,000 Medicine books + Hinari / WHO subscription. 2.3 University Hospital: Clean 100 min beds, or convention CHU Kinshasa / HGR. Bed / 3 students. ARTICLE 3: Conditions Teacher 3.1 Dean: Ordinary teacher doctor, 15 years experience, specialist. 3.2 Teachers: 30 min including 15 doctors aggregated medicine. Nominative list attached. 3.3 Clinicians: 50% L3-M2 course by doctors chiefs public hospitals. Convention with hospitals. 3.4 Ratio: 1 Professor / 8 students in the clinic. ARTICLE 4: HOSPITAL STAGES 4.1 L3 to M2: 36 months Internships in Approved Hospitals min health. List: Chu Kinshasa, Hgr Kintambo, Clinic Ngaliema. 4.2 Convention signed with each hospital: number trainees, supervision, insurance. 4.3 University Pays 50 USD / student / month at the hospital for supervision. Article 5: NUMBER CLAUSUS 5.1 Admission L1 Medicine: Max 100 students / year to guarantee quality. 5.2 COMPETITION COMPULSORY Entrance organized with min health. 70% average exteaT min. 5.3 Admitted list transmitted min Health September 30th. Article 6: University Obligations 6.1 Respect National Medicine Program 7 years: L1-L3 Preclinical, M1-M2 Clinic, M3 Internat. 6.2 Single National Exam M3 Organized by Min Health + ESU. 60% Min MIN if not suspension. 6.3 Paying Expenses Supervision Min Health: US $ 10,000 / year. 6.4 Annual Report: Students, Success, Internships, Death Patients Trainees. Article 7: Sanctions 7.1 Non-compliance Labos, Internships, Numerus: Recruitment suspension 1 year. 7.2 Facilities degrees: Withdrawal Accreditation + Rector Criminal Prosecution. 7.3 Inopinable health inspection 2 times / year. Article 8: Duration 5 years to count ESU. Renewal if 80% success national exam. Done at Kinshasa, in 4 copies, on 25/04/2026 for min health for the University Visa Min ESU The Minister The Rector Kambale Kambere Leonce Le SG Muhindo Sivavughe Félicien Parts Attachments: 1. Plan Labos + 200K Invoices USD, 2. CV 15 Aggregated Teachers, 3. CHU Kinshasa Convention Signed, 4. Certificate 5 Formulated Corpses Legal Medicine Department. * Real Cost Fac Medicine *: 1.5m USD Min Investment + 300K USD / An Operation. Minerval: US $ 3,000 / year to balance. Hospital Internship Agreement - Faculty Medicine * to sign with each hospital: CHU Kinshasa, Hgr Kintambo, Clinic Ngaliema, etc. Mandatory for min health approval. Clinical Internship Agreement Between: Hospital: Kinshasa University Hospital Center "Chu" Public Establishment Seat: Avenue des Huileries, Municipality Lemba, Kinshasa Represented by: Prof. Dr ....., director director hereinafter "The hospital" and university: University of Emergence and Development Asbl, Faculty of Medicine No. ESU: 032/2026 Headquarters: Kinshasa

represented by: Prof. Dr. Kambale Kambere Leonce, Rector and Prof. Dr. Katente Kanyamanda Dinelis, Dean Faculty Medicine below "The University" Preamble given the 2016 Interdepartmental Esu-Health Order Chaiming Hospital Internships; Having regard to the provisional approval of the Faculty of Medicine of the University; Considering the need for practical training of future physicians; The following is the following: Article 1: Purpose The hospital agrees to receive the medical students of the University, the 3rd year license to the 3rd year Master, Let L3, M1, M2, M3. Article 2: Number and duration 2.1 Annual quota: 60 students max. Distribution: 20 l3, 20 m1, 15 m2, 5 m3. 2.2 Duration: L3 = 3 months, M1 = 6 months, M2 = 9 months, M3 = 12 months internship. 2.3 Period: October-June. Rotation Services: Internal medicine, surgery, pediatrics, gyneco-obstetrics. 2.4 Ratio: 1 student / 3 beds. Max 3 students / doctor superhieur. Article 3: Hospital obligations 3.1 Designate 1 service supervisor by service: Specialist doctor, 5 years experience Min. 3.2 Allow access: rooms, patients, blocks, labs, clinical cases archives. 3.3 Rate: Note Stage / 20 each rotation. Transmit to university under 15J. 3.4 Security: supply blouse, mask. Inform nosocomial risks. 3.5 Certification: issue certificate end internship signed doctor. Article 4: Bonds University 4.1 Insurance: Subscribe RC + Individual Accident Insurance for each student. Ceiling 10,000 USD. Font copy attached. 4.2 Compensation Supervision: Pay at Hospital 50 USD / Student / Month or US $ 3,000 / month for 60 students. Quarterly payment. 4.3 Discipline: Students submitted Hospital Regulation. Fault = Exclusion Stage + Council Discipline Univ. 4.4 PEDAGOGICAL FRAMING: 1 University Internship Coordinator Visit once / week. 4.5 Liability: Student acts under supervision. Isolated act = student responsibility + university. Article 5: Student bonds 5.1 Schedule: 7:00-17:00 + Gardes M2-M3 according to schedule. 80% presence min. 5.2 Medical Secret: Absolute. Violation = definitive exclusion + criminal. 5.3 Outfit: clean white blouse, university badge, stethoscope. 5.4 Prohibited: Prescribing alone, operate alone, sick photos, telephone service. Article 6: Duration and termination 6.1 Duration: 3 years Tacitly renewable. Precavis rupture 6 months. 6.2 Immediate Termination: Patient Death For Fault Trainee, Hospital Strike, No Payment 3 months. Article 7: Litigation Mixed Commission Min Health + Min ESU. Failed: TGI Gombe. Done at Kinshasa, in 4 copies, on 25/04/2026 for the University Hospital The Kandend Katende Kanyamanda Dinelis Katende Kambale Kambae Leonce The Secretary General Muhindo Sivavughe FELICIAN ANNEXES: 1. List 60 students 2. Copy insurance 3. Calendar Rotate * Annual cost *: 60 students x 50 USD x 10 months = * 30,000 USD / year * to pay for hospitals. Complete salary grid Professors University 2026 Private scale RDC. NET Monthly Guaranteed. Based on CCE / ESU 2024 survey + inflation. Grade terms USD base wage premiums Total net / month Gross annual USD ** 1. Assistant ** master / bin + 5. Current thesis. <30 years old ** 800 ** Transportation 100 ** 900 ** 10,800 ** 2. Chief of Works ** PhD / Doctorate. 0-5 years old exp ** 1,500 ** Search 300 + log 200 ** 2,000 ** 24,000 ** 3. Associate Professor ** PhD + 5 years + 3 publications ** 2,200 ** Rech 400 + rep 200 ** 2,800 ** 33,600 ** 4. Ordinary Professor ** PhD + 10 years + 10 publications ** 3,000 ** Rech 500 + rep 500 ** 4,000 ** 48,000 ** 5. Dean Faculty ** Prof dés + elected 3 years ** 3,500 **

All premiums + 800 ** 5,000 ** 60,000 ** 6. Secretary General AC ** Prof. Named rector ** 4,000 ** All premiums + 1,000 ** 5,800 ** 69,600 ** 7. Rector ** Prof. 15 years old exp. Mandate 4 years ** 5,200 ** vehicle + house ** 5,200 + Advantages ** 62,400 + * Details Monthly Premiums *: 1. * Premium Research *: CT 300, PA 400, PO 500 USD. Condition: 1 publication / 2 years. 2. * Premium housing *: if unstroated campus. CT 200, PA 300, PO 500 USD. 3. * Prime Transport *: 100 USD all grades. 4. * Premium Responsibility *: Dean 500, Lead Deposit 300, SG 1000 USD. 5. * 13th month *: December, 1 base wage. All grades. 6. * Hours sup *: 30 USD / h for assistant and CT only. PA and PO included in Package. * Annual hourly load *: grade course frame search Total Assistant 300h 200H TP 100h 100h 600h ct 250h 150h memories 200H 600hp 200H 100h theses 300h 600h in 150h 50h theses 400H 600H * Cost Salary Material FAC Medicine 30 teachers *: 5 "x 4,000 = 20,000 8 Pa x 2,800 = 22,400 12 ct x 2,000 = 24,000 5 Assist x 900 = 4,500 * Total month = 70,900 USD X 13 months = 921,700 USD / year * * Retained *: INSS 5% + IPR schedule on crude. Net guaranteed above = after selected. * Public comparison *: Prof DRIKIN = 1,800 USD. Private must pay X2 to attract. Otherwise, no PhD. Example of a LMD syllabus - "Human Anatomy I" course * Model for each course. Attach Accreditation + Give Students. 1 course = 1 syllabus. University of Emergence and Development Faculty of Medicine - Department Basic Sciences Academic Year 2026-2027 Syllabus LMD System 1. Course Identification 1.1 Title: Human Anatomy I: Procomotor Device 1.2 Code: MED-L1-ANAT1 1.3 Level: License 1, Semester 1 1.4 Credits: 6 credits = 90h Student work 1.5 Hourly distribution: 30h Lectures + 30h Practical work Dissection + 30h Personal work 1.6 Language: French 1.7 Prerequisites: Scientific State Diploma 2. Course Holder 2.1 Name: Prof. Ord. Dr. [Full Name] 2.2 Grade: Ordinary Professor, PhD Anatomy, University of Emergence and Development, 20 ..... 2.3 Contact: Office ....., Email ..... Permanence: Tuesday 10h-12h 2.4 Assistants: CT DR ....., CT Dr. ..... 3. Description and objectives 3.1 Description: Descriptive and topographic study of osteology, arthrology, myology of members and trunk. Base indispensable at the clinic. 3.2 General objectives: At the end of the course, the student will be able to: 1. Identify and describe 206 bones of the human skeleton 2. Describe Joints: Type, Movements, Union Means 3. Identify muscles: Origin, termination, innervation, action 4. Use Latin international anatomical nomenclature 5. Apply knowledge to the basic clinical examination 4. Detailed content - 15 weeks | SEM | CM 2h | TP 2h | Content | | --- | --- | --- | | S1 | Introduction | General osteology | Definitions, axes, plans. Axial / appendicular skeleton | | S2 | Spine 1 | Typical vertebrae | Cervical C1-C7. TP Real OS | | S3 | Spine 2 | Lumbar, Sacrum | Thorax: ribs, sternum | | S4 | Member sup 1 | Scapular belt | Clavicle, SCAPULA. Joints | | S5 | SUP 2 member | Arm, forearm | Humerus, Radius, Ulna | | S6 | Member sup 3 | Hand | Carpe, Metacarp, Phalanges | | S7 | Mid-term evaluation | TP Identification OS | Continuous control 20% | | S8 | Myology member sup 1 | Shoulder, arm | Deltoid, Biceps, Triceps | | S9 | Myology Member Sup 2 | Forearm, hand | Loges, Nerves | | S10 | Member Inf 1 | Pelvic belt | OS Coxal, Basin | | S11 | Member Inf 2 | Thigh, Leg | Femur, Tibia, Fibula | | S12 | FP 3 Member | Foot | Tarse, Metatarsus | | S13 | Myology Member Inf

1 | Buttock, thigh | Gluteaux, Quadriceps | | S14 | Myology Member Inf 2 | Leg, foot | Loges, Sciatic Nerves | | S15 | Revisions | Dissection corpse | Synthesis + QCM | 5. PEDAGOGICAL METHODS 5.1 cm: Magistral price 100 students. Slides + diagrams. Atlas Netter mandatory. 5.2 TP: Groups 20 students. Real OS + Formulated Corpse. 100% mandatory presence. 5.3 TP: problem learning. 1 clinical case / week. 6. LMD Evaluation 6.1 Continuous Control 40%: QCM S7 = 20% + INTERRO TP S15 = 20% 6.2 Final Exam 60%: Written QCM 30% + Oral Identification OS / Muscles 30% 6.3 Validation: Average 10/20 min. <10 = 2nd session August. <8 = Failure. 6.4 ABSENCE TP: 0/20 TP. 3 absences = not allowed examination. 7. Resources 7.1 Mandatory: Atlas of Anatomy Netter 7E Ed. + Kamina Volume 1. 7.2 Recommended: Gray's Anatomy, Visible Body App. 7.3 Lab: Ventilated dissection room, 5 corpses, 20 bone boxes, video projector. 8. Politics Course 8.1 Punctuality: 5 min tolerance. After = closed door. 8.2 Forbidden phone. PLAGIAT = 0 + Discipline Council. 8.3 Respect corpses: silence, blouse, gloves. Photo prohibited. Done at Kinshasa, 25/04/2026 Validated by: The holder The Chief Department The Dean The SGA _____ _____ _____ _____ * Note ESU *: Each course = 1 syllabus. For l1 medicine = 12 courses = 12 syllabi. 300 pages total folder. PV Jury Deliberation LMD * University of Emergence and Development Faculty of ..... Department ..... Academic Year 2026-2027 Jury Deliberation Minutes License 1 - Semester 1 - Session 1 The year two thousand and twenty-seven and twenty February, at 2:00 pm, met in the decanate meeting room, the jury of deliberation of the license 1 medicine, semester 1, session of January ..... composition of the jury - Art 15 Academic Regulation: President: Prof.S. DR ....., Dean Faculty Secretary: Prof. Assoc. Dr. ....., Secretary General Assistant Academic Members: 1. Prof. Ord. DR ....., Holder Anatomy 2. Prof. Assoc. Dr. ....., Holder Biochemistry 3. CT Dr. ....., Histology holder 4. Prof. Ord. Dr. ..... Delegate Unikin - Sponsorship 5 .... [Delegate student name] Observer without deliberative voice quorum: 5/5 present. Jury validly gathered. I. Statistics 1.1 registered: 120 students 1.2 present exams: 115 students. Absente: 5 [Annex List 1] 1.3 Presence rate: 95.8% II. Deliberation by EU The jury examined the 6 EU notes totaling 30 credits: | EU Code | Title | Credits | Average | Success | Chess | + High | + Bass | | --- | --- | --- | | MED-L1-ANAT1 | Anatomy I | 6 | 11.2 / 20 | 75 = 65% | 40 | 17/20 | 03/20 | | MED-L1-BIOC1 | Biochemistry I | 6 | 10.8 / 20 | 68 = 59% | 47 | 16/20 | 02/20 | | MED-L1-HIS1 | Histology I | 5 | 12.1 / 20 | 88 = 77% | 27 | 18/20 | 05/20 | | MED-L1-Bphy1 | Biophysics | 5 | 09.5 / 20 | 52 = 45% | 63 | 15/20 | 01/20 | | MED-L1-Info1 | Computer | 4 | 14.3 / 20 | 105 = 91% | 10 | 19/20 | 08/20 | | MED-L1-Angl1 | English MED | 4 | 13.5 / 20 | 98 = 85% | 17 | 18/20 | 06/20 | III. Individual Deliberation - Case Customious The jury examined individually 12 cases with general average between 9.50 and 9.99: 3.1 Student [Name: ..... L1-2026-045]: Moy 9.85 / 20. Failed Anat1 8/20, Bioc1 9/20. Decision: adjourned. Reason: 2 fundamental EU <10. Art 12 Regulation. 2nd session August. 3.2 Student [Name]: ....., L1-

2026-078: Moy 9.92 / 20. Failed Bphy1 7/20 alone. Decision: Admitted by compensation. Reason: average generated> 9.5 + 1 Only EU <10 + EU non-fundamental. Art 12 Al 2. 3.3 Other cases in Appendix 2. iv. Final results Semester 1 4.1 Admitted without debt: 52 students = 45.2% 4.2 Admitted with Debt max 6 Credits: 18 students = 15.7% 4.3 Adjourned 2nd session: 38 students = 33.0% 4.4 Excluded for 3 absences TP: 7 students = 6.1% 4.5 Total: 115 = 100% V. Mentions Grande Distinction> 16: 3 students [list Appendix 3] Distinction 14-15.99: 12 Students Satisfaction 12-13.99: 28 Passable students 10-11.99: 27 students VI. CAS 1 fraud: [Name, L1-2026-112]. Cheating anatomy exam. Sanction: 0/20 EU + blame. Art 20 Regulation. VII. Closing no recourse within 48 hours. Results posted today 20/02/2027 at 17:00. PV signed by all members. Session lifted 17:30. Done at Kinshasa, February 20, 20 .... The Chairman The Secretary The Members _____ _____ 1. _____ 3. _____ Dean SGA ADJ 2. _____ 4. _____ Delegate UNIKIN * Mandatory Appendices *: 1. List present / absent 2. CAS Detail 9.50-9.99 3. List Mentions 4. PV Fraud * ESU Rules *: 1 PV / Semester x 6 semesters = 6 PV for license. Digital storage + paper 30 years. Unpolence control.